



# Opening for more imagination

BY C. GORDON TETHER

THE FACT that, although the unions have thereby agreed to the country's standard of living has swollen, however, the Government is enforcing a price freeze. Recently been falling at a faster rate than at any time in the past. And—no less important—it is 20 years, the Government has granted a series of tax concessions and increases in food subsidies. It is the more apparent when compared with some of those formulated by other countries grappling with the same problem.

As is abundantly clear from the behaviour of the standard of living and unemployment statistics, Britain is no longer in inflationary trouble of the traditional kind that is arising from an excess of demand over the country's productive capacity. Indeed, it can be argued that, in this sense, the deflationary process has gone too far. The problem now is to eliminate a wages-prices spiral that has developed such powerful self-perpetuating characteristics over the past few years that it cannot be counted upon to respond readily to normal disinflationary treatment.

## Sugaring pill

The best hope of finding the answer to this clearly lies in slowing down the rise in wages so that the business system will cease to be under so much pressure on costs of production to feed the spiral by putting up prices. But it has

to be recognised that incomes may well be rising significantly less rapidly than prices in the period immediately following the introduction of measures to this end. This is because, for a while, prices will be continuing to reflect the faster pace at which wages were advancing before the freeze or partial freeze.

The willingness of the trade unions to stomach this deprivation cannot be expected to endure for long. So the success of the operation depends very much on keeping this phase as short as possible.

Many other countries have clearly had this very much in mind in drawing up the programmes for tackling their wages-prices problems. The recent South African and Norwegian packages are good examples. In the Norwegian case, workers receive only 80 per cent compensation for the rise in the cost-of-living over the past year and only 30 per cent of that is to be in pay increases.

To sugar the pill that the

## RACING

BY DOMINIC WIGAN

### Park Row can open his account

PARK ROW, who could finish only fourth when a heavily-backed favourite for a maiden race at Newmarket on Cambridgeshire day, looks capable of making up for that costly failure in to-day's Capt. Cook Plate (2.45) at Redcar.

The Ryan Jarvis-trained two-year-old, a half-brother to Sovereign Path to Long Row and Angel Row, had previously shown notable promise when close-up sixth of 15 in a maiden race won by Tsarevitch at Yarmouth.

Park Row will find this afternoon's company a good deal less formidable than that which he met on his home course, and I should be surprised if he cannot open his account and provide

his name, the Irish 1,000 Guineas winner, Front Row, with another good winner.

A second likely winner for Jarvis and his stable jockey, that strong lightweight Taffy Thomas, is Royal Match, the top weight with 9st 10 lbs, in the Hanging Stone Handicap (3.15).

Royal Match, who never looked like getting into contention in which he was severely han-

disabled by a bad draw, is a strong individual well up to shouldering weight up to his mark. I envisage him gaining the sixth success of his career by keeping on too well for another (2.15), which opens proceedings on this Racegoers Club concession day programme; while I also expect to see him take the Bouby Stakes (4.15) on another Stoute representative, Golden Rock.

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## Realism of sorts in Cork Street

by WILLIAM PACKER



Richard Muller: 'Dead hare in the snow'

We Painting, as we in how true they are to our well-being by now, come back from the old. The work of Richard Muller, is enjoying surprisingly well, health and it is of its old, Abstractionism, a dangerous decline, not worry too much on it, however, for it is saved in its turn by the of painters devoted to exactly what happened in their case. And so lively in the moment, in its hyper-realistic graphic modes, that the generations of painters must be forgivably for thinking-invented it.

Some of it is frankly oppressive, the result of the obsessive nature of both technique and subject-matter, but all is done with a thoroughness and fidelity that deserves some acknowledgement. The drawing is powerful and confident; the painting is meticulous and ambitious. There is nothing new, surprising in themselves, problems of photo-realism, trompe-l'oeil, and indeed any the surprise and value as well they are carried in how closely they are related to the artist's intention, dating from 1929. Closely

observed and convincingly realised, they stand as powerfully symbolic, albeit some what enigmatic, images.

The more explicit imagery and obvious surrealism is seen in the middle of some perhaps inexplicable, or all too obvious, gesture. These paintings are etchings of naked women with animals and birds, odd dreamlike images that unexpectedly foreshadow the work of certain Pop artists, Mel Ramos for example, but without the mannerism and affectation. But not all the drawings and prints are clear: castle ruins, old ladies on a bench, impulsive priests, dark and mysterious images, some evidently worked from photographs, they present themselves to the viewer, non-committal and yet with a certain authority.

At the far end of the Street, at Waddington I. David Inshaw is showing paintings that for first sight seem just as compelling: latter-day romantic and theatrical exercises in surrealism, with colour as highly-charged as Muller's and the mood as feverish. The drawing, at the expense of observation, too, seems most convincing, decorative, detailed and particularly, in how closely it is related to the artist's intention, dating from 1929. Closely

he might surprise us yet. The show continues until October 25.

Bryan Organ, whose latest paintings are at the Redfern until October 29, was never so felicitous a draughtsman, his painting always awkward. Relying heavily on photographic reference, he has never been able to transcend the limitations it imposes. His work has often seemed thin and unresolved, leaning too much on subject-matter to avoid more formal obligations: above all it has been overlarge. But it has been growing more interesting, and this show contains some pleasant surprises.

The smaller works, drawings and sketches of palms and courts and hotel gates, are vigorous and engaged, and really rather good, although there is a sense that they may have been left too soon. And though the large paintings still display many of the old inadequacies, they have been carried through to some conclusion, and some of them do work. Here again is a case of the artist biting off rather more than he can chew, but having the grace and tenacity to persist.

Happily the smaller studies for these enterprises are infinitely better, well observed and effectively stated; and some of the drawings are charming, although again they display an inclination towards illustration. The surface is often indifferently and rather mechanically handled, and the several parts not always resolved into a whole.

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## Berliner Festwochen

by RONALD HOLLOWAY

The strength of the Berliner modern music as a whole, those War and Revolution, highlighting the coming of the social-pacifist movement of the war, through a selection of his works. When things go too well, festivals are remembered for oddities and contrasts rather than perfections. As I watched the mime segment of the Noh Theatre performance, my attention slipped carelessly away to a few evenings earlier at the Akademie der Künste and the commissioned *Urzugshymne* of Mauricio Kagel's *More Nostrum* at the Hochzeit für Musik, closing the festival's music box. Those applause signalled enthusiasm if not approval. The same greeted the three major touring theatrical troupes: Umezu Manzaburo's Japanese Noh Players in a double-performance of five sketches (Giorgio Strehler's Piccolo Teatro di Milano production of Goldoni's *Il Campiello* (written 1756), and Roger Planchon's Theatre National Populaire production of Molière's *Tortue*—although three other visiting acting troupes renewing ancient theatrical rituals in open-air and makeshift performances were equally impressive. All this, and not to mention "When the War Came to an End," an exceptional exhibit on art and literature in Germany since the war, and private initiatives of one sort or another.

Festwochen director Dr. Ulrich Eckhardt is earnestly dedicated to the concept of Berlin as a cultural meeting place between East and West. The past year, particularly the early part of 1975, has seen delegations, personalities, and journalists from East Europe in solid attendance at theatre, film, television, and other cultural events; the Berlin Film Festival celebrated its 25th anniversary as a truly international forum primed for exchange of ideas and accompanying dialogue. The Festival, when sought to follow the spirit of this new tradition by inviting West Berlin's autumn festival to East Berlin's Festspielhaus in a friendly handshake, poster of the latter's stage schedule was prominently displayed in the foyer of the Freie Volksbühne, where most of the guest productions played. And a broad Press representation from East European countries seems to guarantee that Berlin will remain in the spotlight for some time to come.

Last year the 100th birthday of Arnold Schönberg provided an occasion for a challenging reassessment of the composer and

area by a tribe of Amazonians, as though we are experiencing again a rejuvenating barbarian to-day. By contrast, André Serban's *La Mâna* production of Euripides' *Medea*, *Electra*, and *The Trojan Woman*, an trilogy of epic proportions, and Luca Ronconi's meshing of five of Aristophanes' plays—*The Knights*, *The Birds*, *The Ecclesiazus*, *Lystris*, and *Plutus*—into a modern parable titled *Utopia* (produced by Lo Stabile di Torino with support from the Venice Biennale) appear to have apoligies on the first concert evening. Little attention too was given to Weill's *Hart* (*Lady in the Lake*), S. J. Perelman and Odgen Nash (*One Touch of Venus*), and Elmer Rice (*Street Scene*). (What would he have done with traditional Americana if his untimely death in 1950 had not interrupted *Huckleberry Finn*?)

As it was, the full Weill load was carried in good-natured style by the London Sinfonietta under David Atherton with back-to-back evening concerts of *Of* the images of a nation in threes

They were outdistanced in both spartan expression and contemporary depth by the Portuguese *Cantus* collective production of *The Mead*, staged with little more than a white sheet over a table in a make-shift theatre environment to emit a writhing cry of pain in an impersonal, uncaring world.

Somehow, for some few minutes, the Rolling Stones, the Lovin' Spoonful and The Kinks.

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# Talks to re-schedule Nigeria's 20m.-ton cement deliveries

BY OUR OWN CORRESPONDENT

**THE SPECIAL** tribunal set up by present congestion not only at Nigeria's Federal military government to investigate the huge official import of cement which has resulted in prolonged congestion at the main seaport here held its inaugural meeting today.

The four-man panel, headed by Mr. Justice Belgrave, of the Federal Revenue Court, has only one month to find out why the Federal Ministry of Defence, the Nigerian Ministry of Supply, the Federal Housing Authority and some State governments ordered 20m. tonnes of cement between May, 1974, and June this year.

All the orders were to be delivered in one year—an average of 1.6m. tonnes per month. That means the arrival each month of at least 150 cement ships at Nigeria's relatively small ports.

The inability to accomplish this Herculean task has led to a feature of the national life.

The panel plans to meet over seas suppliers in Europe to persuade them to waive the cement it has ordered. The 150 ships waiting outside Lagos harbour was described by a High Commission official as "chicken feed."

Cement is one of the essential commodities that were in short supply throughout the country early this year. Although the supply situation has improved

without delay, Lagos port congestion is worsening, with the supply situation has improved.

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## EUROPEAN NEWS

## Portuguese PM warns of austere days ahead

By Jane Bergeron

LISBON, Oct. 13. WARNING OF difficult and austere days ahead, Portugal's Prime Minister, Admiral Pinheiro de Azevedo, painted a sombre picture to-night of the country's economic situation and called on the Portuguese people to support the sixth provisional Government, "the last hope of a government within present constitutional structures."

In a nationwide and lengthy television broadcast, Admiral Pinheiro said: "I say to all Portuguese, with all bluntness and no less determination, if we want to be free and equal in rights and opportunities, we must demand of ourselves now hard sacrifices, positive contributions and a vigilant civic conscience of the national meaning of our actions."

He called on the Portuguese to provide their own order and discipline. "We do not want a repressive system," he said. "However, he took care not to exacerbate tensions by refraining from placing blame on any particular political group for the current state of tension and uncertainty in the country."

The main part of the address was dedicated to a detailed picture of the crisis-ridden economy and explanations of why salaries could not be allowed to rise much further. This apparent crack-down follows threats this week by the metalworkers' union to "paralyse the south of the country" unless their wage demands are met.

Government subsidies support to loss-making nationalised and private industry, and massive credits to agriculture are increasing the national budget deficit far beyond forecasts, while the balance of payments, the Prime Minister said, is expected to be in twice as heavy deficit as last year.

Yesterday, the Lisbon Light Artillery Regiment, always in the forefront of the continuing effort to build up workers' and residents' committees parallel to state structures, held a meeting preparatory to launching a people's assembly in the area. On the other leftists were to demonstrate before the 1-ton City Council building in support of turning the council into a people's council, away from previous civil service patterns.

## Turkey's big parties gain in mid-term elections

By METIN MUNIR

TURKISH Prime Minister Suleyman Demirel has emerged a clear winner of yesterday's mid-term elections, which were a major test both for his pro-government party and Turkey's third biggest party, the four-party coalition of the Justice Party and its four-party coalition. His party's 1973 electoral support of 33 per cent was increased to 38 per cent. Mr. Demirel's party won 27 seats, but the big winner was Social Democrat Bulent Ecevit's Republican People's Party, which reinforced its status as Turkey's biggest party. Mr. Ecevit won 23 of the 54. The Right-wing splinter par-

ty, Mr. Alparslan Turkes' neo-Fascist Nationalist Movement Party also showed no gains, dropping below its 3.4 per cent mark.

Mr. Demirel, who was pleased with the results, owes his success to attracting the splinter votes which left him in 1973, leading to his disastrous loss then. He is expected to cling to power, continuing to unite the Right-wing vote with the hope of coming to power alone in 1977, when general elections are due.

Mr. Demirel, 52, has humbled his coalition partners and registered his dominance. This will probably enable him to overrule Mr. Erbakan's and Mr. Turkes' pre-election objections towards a Cyprus solution. He will enjoy a similar strength and freedom of action in his efforts to repair Turkey's relations with neighbouring Greece and the U.S. Mr. Demirel's role in shaping the economy, which he shared with the ambitious Mr. Erbakan, will also increase as well as his authority over the Civil Service.

Other liable assets would include property, shares, bonds, foreign currency and even goods held abroad. However, the report not surprisingly acknowledges the extreme difficulty of putting its ideas into practice.

The most striking feature is its lack of discrimination. Almost all kinds of capital gains will be eligible, whether they are speculative or not. All transactions would have to be declared to the tax authorities at the start of the following year, together with relevant documents so that the tax could be fairly calculated.

The report suggests that works of art be taken into account beyond a value of Frs.10,000 (£1,000). Most worrying of all,

PARIS, Oct. 13.

A WIDE-RANGING capital gains tax, in certain cases retroactive, and enforced through the annual declaration of individuals on a report which could form the basis of a reform of France's relatively lax treatment of such profits.

The report has not yet been officially published. Enough of it however has found its way into the Press to give a nasty fright to the Paris Bourse and prices dropped almost 1 per cent to-day. Although no part of the report—even if approved—could be implemented before 1977, its very existence is likely to be a factor of uncertainty in the stock market until its fate becomes clear.

The most striking feature is that it does not throw much light on two other key problems: to what extent capital losses will be eligible, whether they are speculative or not. All transactions would have to be declared to the tax authorities at the start of the following year, together with relevant documents so that the tax could be fairly calculated.

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Election for second round

CHATELLERAULT, Oct. 13.

FRENCH Co-operation Minister, Pierre Abelin, failed narrowly to win the necessary majority to be re-elected before the 1-ton City Council building in support of turning the council into a people's council, away from previous civil service patterns.

Mr. Abelin, 52, has humbled his coalition partners and registered his dominance. This will probably enable him to overrule Mr. Erbakan's and Mr. Turkes' pre-election objections towards a Cyprus solution. He will enjoy a similar strength and freedom of action in his efforts to repair Turkey's relations with neighbouring Greece and the U.S. Mr. Demirel's role in shaping the economy, which he shared with the ambitious Mr. Erbakan, will also increase as well as his authority over the Civil Service.

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ANKARA, Oct. 13.

## Giscard flying to a cooler Moscow

By Rupert Cornwell

PARIS, Oct. 13. FRENCH PRESIDENT Valéry Giscard d'Estaing leaves tomorrow for a four-day official visit to the Soviet Union that is likely to underline the subtle change in relations between the two countries since he took office in May, 1974.

The trappings of the occasion will be as weighty as ever. The French President will be accompanied by his Finance, Industry and Foreign Ministers, and during his stay is expected to sign not only outline agreements but also a formal document that will emphasise the special relationship the French have long fostered with Moscow.

As usual his visit is generating wide publicity in the Soviet Press. However, this time the traditionally fulsome articles contain references to labour and social problems within France, and also praise specifically the French Communist Party, usually the great unmentionable on such occasions.

The reasons for this slight, but nonetheless, tangible cooling are several. In the first place differences exist on international relations, above all after the European Security Conference in Helsinki. While Moscow would ideally prefer a friendship treaty, they will get no more than a pledge from the French for a closer harmonisation of policy between the two countries.

France, however, is determined to hold the Russians closer to the letter of the Helsinki agreement, particularly over freer human contacts between the two blocs.

These predictions are, of course, based on the presumption that neither Mr. Erbakan

nor Mr. Turkes will leave the coalition, accepting Mr. Demirel's hegemony. Both men, probably

deeply disappointed, have re-

mained silent. If they remain in partnership, it is safe to assume that together with the rest of the small parties they will decline and the Justice Party grow.

The fourth coalition partner, Mr. Turhan Feyzoglu's Republican Reliance Party, gave

up the struggle a long time ago

and entered the elections on the

Justice Party ticket.

Mr. Demirel said to-day that his coalition would continue to rule. He considered the results as an element of political and economic stability. He claimed that at the first general election his party would come to power alone, a hope echoed by Mr. Ecevit as well. Both have fair grounds for the claim because to-day's results have indicated that the swing has turned towards the big parties.

The other great topic this week will be economic cooperation. The possibility of a Russian trade deficit of Frs.1.55bn. this year in its dealings with France may well slacken the pace of new deals. In particular, a proposed Frs.12bn. aluminium complex contract under negotiation with the French group Pechiney is still bogged down in negotiations.

On the energy front, France may engage to step up its purchases of Russian oil, possibly in payment for French technical aid in prospecting potential oil fields in the Barents Sea.

Our Moscow Correspondent writes: Diplomats anticipate the Russians will push for two things during the political talks: first, assurance that the "special relationship" retains its old significance and that France is not about to slip back under the Nato umbrella.

Second, they will seek additional bilateral treaties, in keeping with the interpretation of the Helsinki conference final act as not an end but a beginning for expanded international cooperation.

However, while French officials consider it unlikely that the Russians will revive their call for a full-scale friendship pact, a series of expanded joint cooperation treaties could be on the cards.

Among them: space research (a French satellite being orbited by a Soviet rocket), energy (joint oil exploration and exchange of technical equipment, perhaps even exchanges of nuclear know-how for peaceful purposes), aeronautical infrastructure (airport components, especially in connection with Soviet preparations for the 1980 Olympic Games) and tourism (expanded exchanges on both sides).

THE PRESIDENT of the Lower House of the Italian Parliament, the equivalent of the Speaker in the British House of Commons, resigned to-night, and so doing provoked a renewed wave of nervousness here about the survival of the fragile two-party Government led by Prime Minister Aldo Moro.

Mr. Sandro Pertini's resignation took place against the background of bitter polemics con-

cerning the disproportionately high and unregulated level of wages and salaries in some sectors of the public adminis-

tration, including officials employed by the Italian Parliament.

Deputy Prime Minister Ugo La

Malta recently published figures

showing, for example, that a

## German plea for common EEC representation on oil

BY NICHOLAS COLCHESTER

BONN, Oct. 13. DR. DETLEF ROHWEDDER, countries of a common policy, German Secretary in the Bonn Economics Ministry, today described it as a "shameful and grotesque situation" that the European Community would be.

He argued that European countries must give up frictions and differences over principle and arguments over principle and raw energy supplies as it was in the autumn of 1973. Departing from his pre-

pared text, he particularly criticised Great Britain in this connection.

Britain's decision to demand its own voice in the consumer-producer dialogue was cited by Dr. Rohwedder as an example of the "depth and width of the tensions" created by differences in national energy policies.

He hoped that Britain would reconsider its stance. A return to the producer dialogue would come out of the producer dialogue would commonly agreed figures for production aims and consumption estimates of oil and materials.

Dr. Rohwedder was of the view that it was full of regret as it transpired that the European Commission, 1 Spak, both suggested the most valuable thing to come out of the producer dialogue would be to produce a common energy policy and non-energy policy and include the future political and technological developments in the raw

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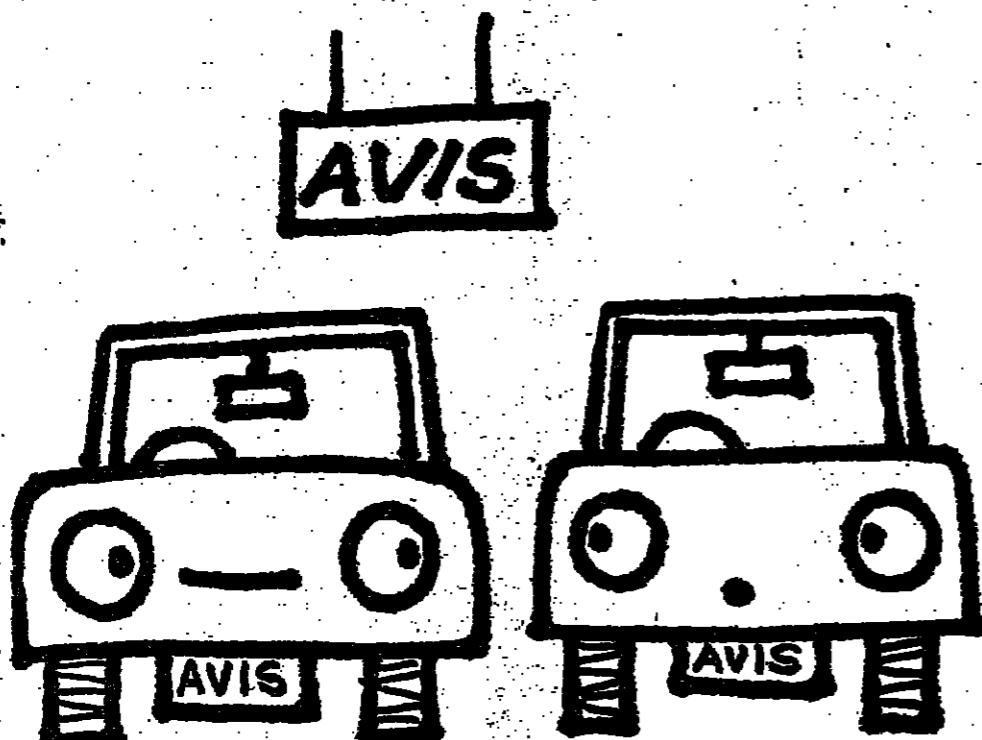
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I plea  
present

Financial Times Tuesday October 14 1975

# Don't bother to bring our cars back.



"I got left in Birmingham  
last week."

At Avis, we have a range of cars larger  
than most.

Few are more than nine months old.

All are checked 43 ways before you can  
take them away.

Once you've got your car, you needn't  
bother to return it if you don't wish to.

Because at Avis we have a one-way rental  
service.

You rent a car at one office, then leave  
it at the one nearest your destination.

And as there are over 70 offices dotted  
around the U.K., you shouldn't have to go  
too far out of your way.

Few other car rental companies are  
offering you this service.

Or, indeed, the following:

We take 22 different credit cards.

And, if you live and rent in the U.K., we're  
the only one that gives you Green Shield  
stamps.

Our staff are friendly, helpful and  
they smile.

And that's a fact that makes people come  
back to Avis.

With or without a car.

# Avis.

We rent Chrysler and other fine cars.



TO RESERVE A CAR CALL YOUR TRAVEL AGENT OR NEAREST AVIS OFFICE IN MAJOR CITIES THE NUMBERS ARE: LONDON 848 8733 BELFAST 33044 BIRMINGHAM 622 4262  
BRISTOL 292123 CARDIFF 42111 EDINBURGH 337 6363 GLASGOW 221 2827 LEEDS 30864 LIVERPOOL 709 4737 MANCHESTER 2366716 NEWCASTLE 25283 SOUTHAMPTON 26762

## HOME NEWS

# Concorde exceeded noise limits at Heathrow

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

DURING Concorde's route endurance flying programme out of Heathrow Airport this summer, the aircraft broke the noise regulations on roughly three out of every four take-offs.

Figures given to the Commons yesterday by Mr. Peter Shore, Secretary for Trade, show that out of 40 take-offs between July 7 and September 13, at widely varying times of day, there were 11 infringements on 26 occasions.

The present noise rule governing subsonic jets is that any aircraft taking off must not make more than 110 perceived noise decibels (PNdB) over a fixed measuring point usually about three miles from the start of take-off roll.

On one occasion (August 31), Concorde's noise went as high as 125 PNdB, while at its best it made 103 PNdB (on September 3).

The pattern of infringements varied according to the use of runway. When 28 Left was used (the southern runway when used in an east to west direction) the infringements were of lower magnitude than when 28 Right was used (the northern runway used from east to west).

Mr. Shore pointed out in the Commons that the sharp variations in noise between individual

flights was caused by a number of operational factors, including differences in take-off procedures on different days.

The Department of Trade pointed out later that many of the flights, although conducted under airline operating conditions as closely as possible, were made by pilots who were still comparatively new to the aircraft.

On that basis, it is claimed, a fairly high number of infringements to the noise regulation was to be expected, and that as British Airways' pilots gain experience with the aircraft, an improvement in the infringement record can be expected.

No attempt is made by the Department of Trade to minimise the impact of the figures, which is broadly that over a period of two months, Concorde was much noisier than many people had expected.

This is not the same as saying

## Bahrain tickets on sale

BRITISH AIRWAYS is to start selling Concorde tickets tomorrow for its fare-paying passenger flights to Bahrain starting on January 21.

The fare will be £338.10 single, comprising a first-class

## Paper industry seeks action on imports

BY LORNE BARLING

THE BRITISH paper industry has called for urgent Government action to prevent increased imports of Scandinavian products and dumping by other countries which, it claims, could cause severe damage to the industry.

The industry fears that a Government negotiating team now visiting Scandinavia for talks on the level of duty-free quotas for 1976 will make concessions which will further reduce output levels at U.K. mills. Many of these are running at about 50 per cent of capacity.

The British Paper and Board Industry Federation said yesterday that strenuous efforts had been made to avoid lay-offs and redundancies in the industry, and an increased quota would probably lead to unemployment.

Furthermore, the industry was caught in a disastrous squeeze resulting from having to import increasingly expensive pulp, derived mainly in Swedish Kroner and U.S. dollars, while paper was being imported at unchanged sterling prices.

Unless there is some action to counter unfair pricing of imported paper "there is a grave risk of severe and irreparable damage to a large part of the industry," the Government has been told. The effects on the U.K. converting, publishing and printing industries would be very last five years. With a world paper shortage now forecast, it is unlikely that there would be any entry to the EEC, which would be unwise to allow the re-introduced customs duties on imports of paper from the EFTA upon foreign supplies.

## Bear Brand names new chairman

BY MARGARET REID

IN AN amicable top management shake-up, Mr. Ken Medlock, a Liverpool businessman, has taken over as chairman of Bear Brand, the hosiery concern with a long record of losses, which was backed earlier this year with a £500,000 Government loan.

Members of the federation have seen Lord Beavick, Minister for Industry, together with the industry's main unions, to argue against further concessions at this very difficult time." It has also written to Mr. Peter Shore, Secretary for Trade.

It has also warned customers that if the U.K. paper companies are to remain strong, they would be shortsighted to buy cheaper paper, some of which is now allegedly being dumped by countries such as Austria, Spain, Yugoslavia and the Soviet Union.

"They must be aware of the implications for the domestic industry, and indeed for themselves, in the long term," the federation said, and urged them to support the request for fair trading.

It maintains that the existing formula for determining at up to 5 per cent, each year's quota is excessive, given that the U.K. market shows an annual growth of only 2.6 per cent over the last five years. With a world paper shortage now forecast, it is unlikely that there would be any entry to the EEC, which would be unwise to allow the re-introduced customs duties on imports of paper from the EFTA upon foreign supplies.

## IN BRIEF

Laing Offshore, the Hartlepool oil-platform builder, is having talks in Moscow on the possibility of helping the Soviet Union to extract oil from deposits which lie under Russian island seas. This is one of a number of possible contracts reported by the North of England Development Council during a 10-day trade mission to Russia.

Norton Villiers, of Wolverhampton, was compulsorily wound-up and should never have been published.

Mr. Justice Oliver made the Order on the company's own petition.

Mr. William Rees Mogg, editor of The Times, is to be paid libel damages over a suggestion in Private Eye that he had been a party to a political conspiracy. Mr. Peter Bowes, for Private Eye, agreed that the story was "utterly untrue" and should never have been published.

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ADVERTISER'S ANNOUNCEMENT

We'll take  
more care  
of you

No. 4

Hotels  
to take  
good  
care  
of you

THREE more hotels have recently joined the British Airways Associate hotel group to bring the total number to 45.

They are: the President, in Johannesburg, for which British Airways now has a marketing agreement with Trust Houses Forte; the Rheinstern Penta, Dusseldorf, and the Balai Penta on the Algarve — new additions to the popularly-priced Penta range of hotels. They have also increased their investment in the Coral Strand in the Seychelles.

The three newcomers have only one thing in common with the other 42 hotels in which British Airways has an interest — they meet the very high standards set by the airline, but are not standardised as are many hotels in large "chains". The business men and discriminating holidaymakers, who are the most frequent patrons, know that whatever the price range, each hotel has its own individual character. Locations are diverse, including airports, city centres, beaches and safari parks.

#### Facilities

Many British Airways hotels boast facilities specially tailored to ease the life of the business man away from his base. The Rheinstern Penta, for instance, offers a bureau service providing offices, secretaries, telex and copying machines.

British Airways hotels can now be found dotted right round the world, from Jamaica to Hong Kong, from Brussels to Guyana, from Nairobi to Copenhagen. And there are six in the United Kingdom: two in London, one in Belfast, and near the airports at Birmingham, Manchester and Glasgow.

One other point appreciated by both the businessman-in-a-hurry and the holidaymaker who wants to be sure of his accommodation before he leaves home — rooms at any of the 45 British Airways Associate hotels can be booked through the airline's reservations computer at the same time as the booking for the flight is made.

# British airways ANNOUNCE

Tuesday, October 14, 1975

Fly the flag

## Reservations open for supersonic flights TAKE YOUR SEAT ON CONCORDE

TOMORROW, October 15, the travelling public gets its first opportunity to book a supersonic flight on Concorde.

British Airways Reservations will accept bookings for Concorde flights to Bahrain. Initially there will be two Concorde flights a week by British Airways to the Gulf, flights will leave Heathrow every Monday and Wednesday at 1045 and will land in Bahrain just over 4 hours later, at 1800 local time. Concorde flights from Bahrain will leave at 0945 on Tuesdays and Thursdays and will arrive back in London at 1105 local time.

A British Airways spokesman commented that over the past few years a considerable number of registrations had been taken from passengers wishing to travel on the first fare-paying Concorde flight. These people are now being contacted.

#### State of the art

Whilst Concorde flights are still subject to full Governmental clearance being given, the opening of reservations follows a joint statement by the British and French Governments announcing that British Airways and Air France will begin scheduled commercial services on the same day — January 21 next year.

#### More to Turin

BRITISH Airways is stepping up flights to Turin this winter.

From November 1, the airline will be flying to Turin from London on Wednesdays as well as Mondays, Fridays and Sundays.

All flights leave Heathrow at 1050 and arrive in Turin at 1340. In the opposite direction, flights leave Turin at 1425 and arrive in London at 1510.

British Airways also flies to Milan, Rome, Pisa/Florence, Naples and Venice.



The happy couple flanked by public notary Edmund Jong, who married them, and Captain Brian Higgins.

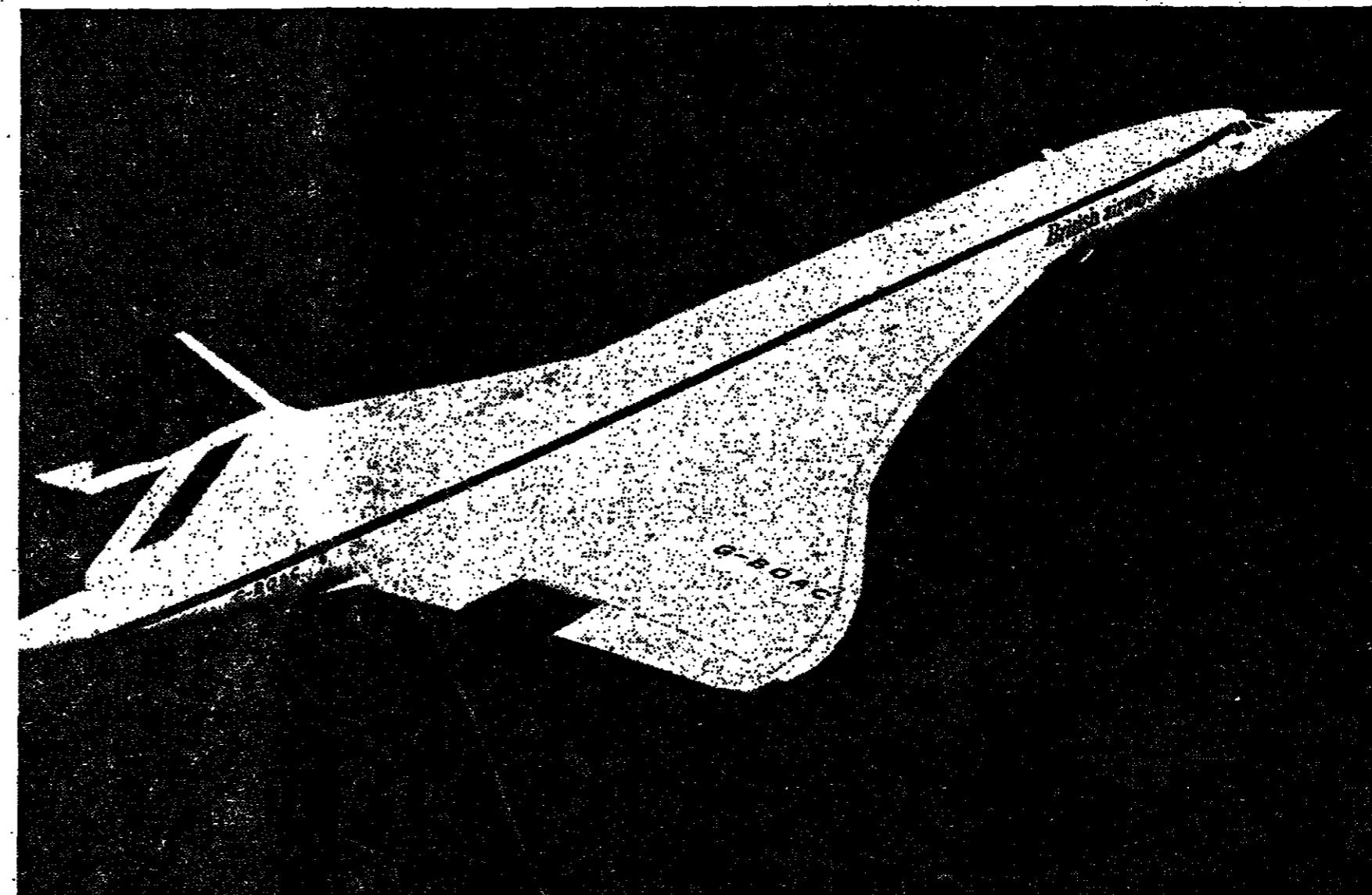
## A FLYING START TO MARRIAGE

CHRISTIAN DUVEKOT and Cecily Palmer Roberts got their married life off to a flying start. For their walk up the aisle was on board a British Airways jumbo jet, to the accompaniment of the wedding march played over the aircraft's loudspeakers.

American businessman Christian and Cecily boarded the aircraft in Miami together with their attorney, who performed the ceremony before the aircraft took off for London, and the start of their

English honeymoon. And British Airways Captain Brian Higgins did more than just pilot the aircraft. He was the best man.

Cecily said as she stepped from the airliner at Heathrow in a yellow wedding dress and carrying her bridal bouquet of red roses: "It was just fabulous. As soon as the wedding was over all the passengers crowded round toasting us with champagne. Of course, we had caviar with our wedding lunch."



The 1350 mph Concorde during its recently completed flight development programme.

## Canada is getting a super service

BRITISH Airways is the only airline to offer businessmen speedy services to Canada from the British provinces. It is not necessary for executives in the north of England and Scotland to fly down to London to pick up their transatlantic flight.

This winter they will have a daily British Airways Boeing 707 service from Manchester to Montreal, arriving in the Canadian cities at 1330 and 1525 respectively.

The service leaves Manchester at 1100 and Prestwick at 1225, arriving in the Canadian cities at 1330 and 1525 respectively.

British Airways will also have more scheduled Boeing 747 services this winter flying these two great trading countries than any other airline.

Until the beginning of February, excluding Tuesdays during November, the airline will have a daily 747 flight between London, Montreal and Toronto.

There will also be a flight each day except Sunday to Port of Spain in Trinidad.

This is a region which is growing rapidly economically and British Airways is on hand to fly out men and materials speedily and efficiently to meet the demands of businessmen.

And to those businessmen who are unsure of their markets the airline can even offer a study tour to help them acquire the necessary knowledge of the area.

PEOPLE booking a Sovereign or Enterprise summer holiday to Europe or North Africa between now and January 16 can do so in the knowledge that the move is fully inflation-proof. These early bookers will only be charged the price printed in the brochure — even if fuel or currency surcharges force up the cost. The revolutionary scheme freezes the brochure price of a Sovereign or Enterprise holiday in Europe and North Africa for



#### The Indian adventure

INDIA unburdened in the 20th century, is a land of contrasts and contradictions, and perhaps is one of the few places in the world where real adventure is still to be found at the other end of an air ticket.

And now there are Speedbird Holidays to India. This is an attractive programme of quality arrangements for the discerning traveller.

The holidays include air travel on the scheduled services of British Airways and Air India and can be tailor-made to individual requirements.

You can choose between one and two-centre holidays and tours. Prices start at £255.

We'll take more care of you.

## Fly the flag on the only daily Jumbo to Nairobi.

With 4 non-stop and 3 one-stop 747 services every week.

Plus five VC10 flights weekly, and a regular Wednesday service to Dar Es Salaam.

Your Travel Agent or British Airways shop has all the details.

**British airways**  
We'll take more care of you.

## Inflation can't hurt these holidays

Announce Reporter

as far forward as October next year. Announcing the deal, Mr Gerry Draper, Chairman of Sovereign and Enterprise Holidays, said research carried out this summer among holidaymakers at resorts in Europe showed the continuing concern about the final cost of the family holiday. This was the greatest deterrent to those planning a holiday abroad next

year. The new plan removed the uncertainty about the final cost of the holiday, he said. Mr Draper added that the move had been made possible by the great success of Sovereign and Enterprise holidays over the past two years. He went on: "There are two reasons for the success. First, Sovereign and Enterprise were the only major holiday companies to predict

and plan for this year's holiday boom.

Secondly, a realistic pricing policy which offers value for money holidays which people both trust and can afford." Next summer Enterprise will be operating holidays for the first time to Sardinia, the Greek island of Tinos, Playa de las Americas in Tenerife and Salou on the Costa Dorada. New areas for Sovereign will be St Lucia, Mauritius, Hamburg, the Austrian Tyrol and Israel.



## HOME NEWS

# British Leyland car sales to Benelux up 36%

FINANCIAL TIMES REPORTER

ENCOURAGING FIGURES of pointer to this success. Total sales in Belgium and Luxembourg 130 range where the increase was 21 per cent higher at will average 9.5 per cent.

12,918 Leyland recently supplied the main unchanged and Fiat maintained Army with Land-Rovers tains that in the majority of worth £15m. and is hoping to follow this with sales of some 800 Land-Rover ambulances.

## Competitors

Two of Leyland's foreign competitors in the British market made contrasting announcements last night with Opel cutting the price of most of its models and Fiat raising charges by an average 4.4 per cent.

Opel, the German manufacturer, has gained a tiny 0.6 per cent. share of the British market so far this year but hopes its new marketing strategy will be successful. Price cuts range from 8 per cent. or £161. on the two-door Ascona 16 model to 3 per cent. on the open Commodore GS/E coupe.

The initiative by Opel runs counter to the statement by Ford last week that research showed customers preferred extra refinement in their car rather than a price cut.

Fiat is to raise prices from

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# 7 out of 10 are ours.

You may not even know our name. But if it's a fair bit of time every time she goes shopping, she comes home with one or more of our products.

Because Metal Box—Europe's largest manufacturer of containers—makes not only 70% of all the food and drink cans on the British market, but also tins, boxes, cartons and containers in metal, board, paper and plastic.

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We hope that doesn't give you the impression that we're one of those massive, stodgy companies that are just riding along on the back of an early start in the market.

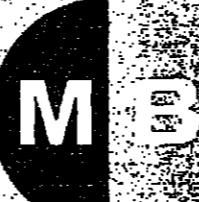
We've doubled our world sales to £455 million in the last five years, and today about a third come from our overseas operations. We've helped to develop and market some of the most

practical improvements in containers of recent years, a 2-piece can that contains at least 10% less metal than the conventional one, a "retortable" sachet in which food can be pre-cooked, and which doesn't require storage in a refrigerator; and (coming shortly) plastic bottles, as strong as glass, but lighter.

And we're looking at some of the most important problems of the future, too. For example, we've just helped to set up a company which aims to recycle used tin cans back into new cans.

We spend £3 million a year on research, advise some of the largest companies in the world on containers and packing technology—and are working on packs for products that haven't even been invented yet.

We have a head start on practically all of our competitors. And we mean to keep it.



## Metal Box Limited

We're growing because we're needed.



# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • PROCESSING

### Advance in patterned glass

DEVELOPED from the electro-float process used to make coloured metallic particles, by the hydrogen/nitrogen atmosphere of the bath, and incorporated within the glass, in patterns induced by a pulsed DC current passing through the tin and the keeper bar. The pulses and electrode shape determine the pattern.

Pilkington Brothers, Prescot Road, St. Helens, Merseyside, WA10 3TT (0744 23882) does not anticipate any production problems. The company says an electro-float glass production line can be changed to manufacture the new glass in about half an hour simply by installing the indium and steel keeper bar. This is believed to be the first time that indium has been used

In the float process, glass flows from the furnace across the surface of a molten tin bath. A few millimetres above the top surface of the glass ribbon a layer of molten indium is held in place by a steel keeper bar. Indium and steel keeper bar. This is believed to be the first time that indium has been used

DEVELOPED from the metal are reduced to and cabinet doors, for table tops and shelving, and for splash-backs and cooker doors.

Three patterns are available, all in 6 mm thick glass. Maximum size is 4,580 x 2,520 mm. Minimum price is about £15 per sq metre.

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The glass is transparent, rather than translucent; can be toughened; bent; silvered to make unusual mirrors; or ceramic painted for opaque colours.

Suggested applications include its use in doors, side panels, internal partitions, interior decor and exterior cladding. It can also be used in patio doors, cupboard to colour glass.

## Waste plant is compact

PORABLE sewage purification plant, capable of producing 20 cu. metres daily of water suitable for agriculture, has been developed by Israel Desalination Engineering Company, Tel Baruch, Tel Aviv.

The unit will also permit the recovery of concentrations of algae from sewage oxidation pools to replace imported protein food supplements (for animal feeds) the system employs a new type of ultra-filtration membrane.

At this stage, the device

handles partially treated sewage but the company's engineers are trying to adapt it to work on raw sewage. It is intended to build a plant with an output of 200 cu. metres once test runs of the current small pilot plant have been completed.

### Connectors bonded in one move

A REFLOW soldering station, to Hirst Electric (SOC), Gatwick Road, Crawley, RH10 2SA. (0283

25721), has been completed.

Easy maintenance, low operating costs and high reliability characterise the new V85A-F3 compressor, which is based on an edge connector simultaneously. It can accommodate varying widths of connectors and a wide variety of contact densities. A hold-down plate ensures that parts being soldered cannot move during the entire heating and cooling cycle. After the printed circuit board is moved into the reflow position, it is held by the hold-down plate while the steady-state heater bar comes down to perform the solder.

Hirst Electric (SOC), Gatwick Road, Crawley, RH10 2SA. (0283

25721), has been completed.

It is, therefore, essential in a modern plant to control the level of static generation. In the United States, Frontier Electronics (PO Box 625, Greenville, SC 29602, telephone (803) 246-4927) has developed what it calls the Frontier Ion Control System and which was evolved from work by the corporate research staff of Burlington Industries.

The equipment operates on a system of sensing the conditions

at which it is known that excessive static charges will be generated.

When these conditions are

reached the sensor signals back

speeds, as in say carding, the to a control unit which is linked to special grids in the air conditioning system. These grids are then charged and, depending on the conditions at the time, they can be set to produce either positive or negative ions which are then distributed into the mill atmosphere through the air conditioning system and so eliminate the risk of static being generated.

In other words the ionisation of the atmosphere changes nothing except that it provides a medium for dissipating the charges as quickly as they are generated.

The new concept is likely to be used mainly in carding, spinning and weaving plants, but clearly it can be used just as effectively in say texturising or

knitting mills.

When these conditions are

reached the sensor signals back

## • COMMUNICATION

### Exchanges for small localities

A MOBILE unit, designed to provide telephone services to outlying spots or other areas not connected to the telephone network by cable, has been developed by Tadiran, 3 Derech Hashalom, Tel Aviv.

To be known as the Rural Telephone System or BTS, the unit enables up to 400 subscribers to dial in the normal way, but their calls are radioed by the RTS to a central switchboard.

Once the community grows and is linked to the national network, the RTS can be relocated in another region. Alternatively, it can be enlarged as it is based on a modular system. It is described as both economical price-wise and as not requiring continuous servicing.

## • PRODUCTS

### Compressor for small industries

COMPAIR Industrial has designed a new, stationary reciprocating compressor for the smaller industrial user and the garage trade.

Easy maintenance, low operating costs and high reliability characterise the new V85A-F3 compressor, which is based on an edge connector simultaneously. It can accommodate varying widths of connectors and a wide variety of contact densities. A hold-down plate ensures that parts being soldered cannot move during the entire heating and cooling cycle. After the printed circuit board is moved into the reflow position, it is held by the hold-down plate while the steady-state heater bar comes down to perform the solder.

Two versions of the V85A-F3 compressor are available: the V85A compressor/motor package, free standing on three rubber mountings or the HV85A, a receiver mounted package. Drive is from a new three-phase 12 kW electric motor, flange-coupled direct to the compressor.

CompAir Industrial is a member company of CompAir, the largest manufacturer of compressed air equipment in the EEC. It operates from POB 7, Broomwade Works, High Wycombe (0494) 2181.

The division was run by the parent company of the group, the Associated Portland Cement Manufacturers.

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## LABOUR NEWS

## British Leyland clears way for worker participation

OUR LABOUR CORRESPONDENT

**B**RITISH Leyland yesterday for the first time for early introduction of its worker participation scheme. The final proposals, when the final stage is ironed out at a meeting of shop stewards, will give way to the shop stewards' demands for control over who should sit on the lowest tier of the proposed three-tier system of joint management councils and committees with a 32-man committee, shop stewards representing 118,000 workers in the company's car division. A brief statement declared that the company had been reached by the three previous meetings with management and last week the shop stewards emphasised that they would accept nothing less than a secret ballot for the lowest tier. The management has reported back to their five sides. A meeting is being called next week for shop stewards and committee members.

## last furnace row inquiry under way this week

Inquiry into the recent finalised by the Advisory Committee's pay dispute, arbitration and Arbitration Service, brought the steel industry. Mr. Alex Nicol, vice-chairman of Lucas Industries, and Mr. William G. Paynter, former general secretary of the National Union of Mineworkers, make up the inquiry team which may decide to visit other BSC plants in addition to Llanwern.

This is because the Llanwern dispute, over payment for operating a new breed of blast furnaces, could have serious consequences for other BSC plants earmarked for even more advanced equipment.

The inquiry's terms of reference are to make recommendations both on the row over payments for operating the new furnace, Llanwern furnace and also on preventing similar disputes in the future.

## oventry protest at loss of communications jobs

**N**ATIONALISTS and manual to increase its orders of telecommunications equipment. A delegation from the Plessey entry held a one-day token yesterday to protest the ended redundancies have been threatened, plans to lobby MPs at the House of Commons to-day. Unions in the telecommunications industry have instructed their members to resist redundancies and short hours working pending their talks with the Government on possibilities for increasing Post Office ordering.

But Plessey is still planning to introduce three or four-day working at a number of factories on Merseyside.

## happle wins damages

**R**ANK CHAPPLE, the anti-nationalist leader of the Electrical and Plumbing Trades Union, is to receive libel damages from the Left-wing paper Socialists' Worker and its editor, Mr. Paul Foot. The undischarged damages are of agreed terms announced in the High Court yesterday for settlement of two libel cases by Mr. Chapple against Mr. Foot and Socialists' Worker.

## Meeting on race relations

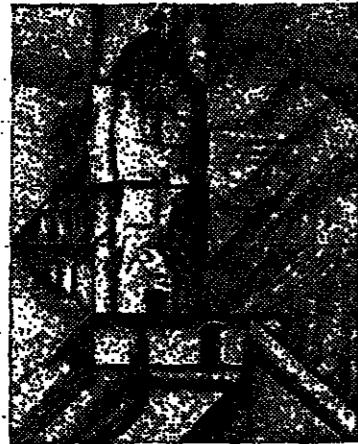
OUR LABOUR EDITOR

TUC is to meet a special union committee under its own chairman, Mr. Mark Bonham Carter, to study the subject and improve liaison with trade unions.

Next month's meeting, with Mr. Norman Willis, TUC assistant general secretary, will deal with the training of shop stewards in race relations and implementation of a TUC model clause drawn up earlier this year on equal opportunity at work.

## GALERIE KOLLER

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## £6 rise for lorry drivers

By Our Labour Correspondent

**T**HE truck and bus agreement allows for the shop stewards to decide who should sit on the lowest tier committee. In the autonomous car division, however, management at first insisted that employees' representatives should be elected by a ballot of all employees whether they are union members or not.

Last week the management moved much nearer the stewards by agreeing that only union members should be allowed to vote in secret ballots for the employees' representatives where more than one is nominated for a seat.

Now it appears that the company has finally conceded an agreement along the lines of the truck and bus deal. This should open the way for early formation of the lowest tier, and then the two higher tiers each of which is selected from the one below.

Under the industrial democracy proposals, which should be in operation by the end of the year, the unions will have 50 per cent representation on the three levels of management committees—departmental, factory or area and divisional. They have not achieved their aim of similar representation on the company's main Board but intend to press for main Board seats again after a 12-month trial period.

It is because the Llanwern dispute, over payment for operating a new breed of blast furnaces, could have serious consequences for other BSC plants earmarked for even more advanced equipment.

The inquiry's terms of reference are to make recommendations both on the row over payments for operating the new furnace, Llanwern furnace and also on preventing similar disputes in the future.

## 'Keep to pay policy' TUC tells engineers

BY ROY ROGERS, LABOUR CORRESPONDENT

**T**UC LEADERS yesterday national wage award and local stressed the need for the 3 per cent increases together must not management industry workers to total more than £6 a week for abdide by the Government's anti-inflation pay policy but gave federation conference has little or no guidance as to how the policy will affect their industry's complicated two-tier wage structure.

A delegation of top Confederation of Shipbuilding and Engineering Unions officials had hoped to get detailed advice from TUC leaders, including as seems likely, the majority of general secretary, Mr. Len Murray.

But this was not given to the Confederation leaders who will executive will no doubt consider yesterday's talks with the TUC but it seems unlikely that they will decide on their attitude towards the policy. This still may have to be decided by a recalled special AUEW delegate conference.

The problem is that the industry's national agreement still has two stages to come—£4 a week next month and a further £2 a week in February. These increases, however, affect only those few engineering workers on the national minimum wage.

For the vast majority in the industry, whose earnings are boosted by local negotiations the national agreement means only marginal increases in overtime and holiday pay.

It seems reasonably clear that Dockers' shop stewards at Hull have called off their boycott of trade with Spain after failing to obtain support for their action from other dockers. They were also influenced by many dockers under the policy this year's being out of work.

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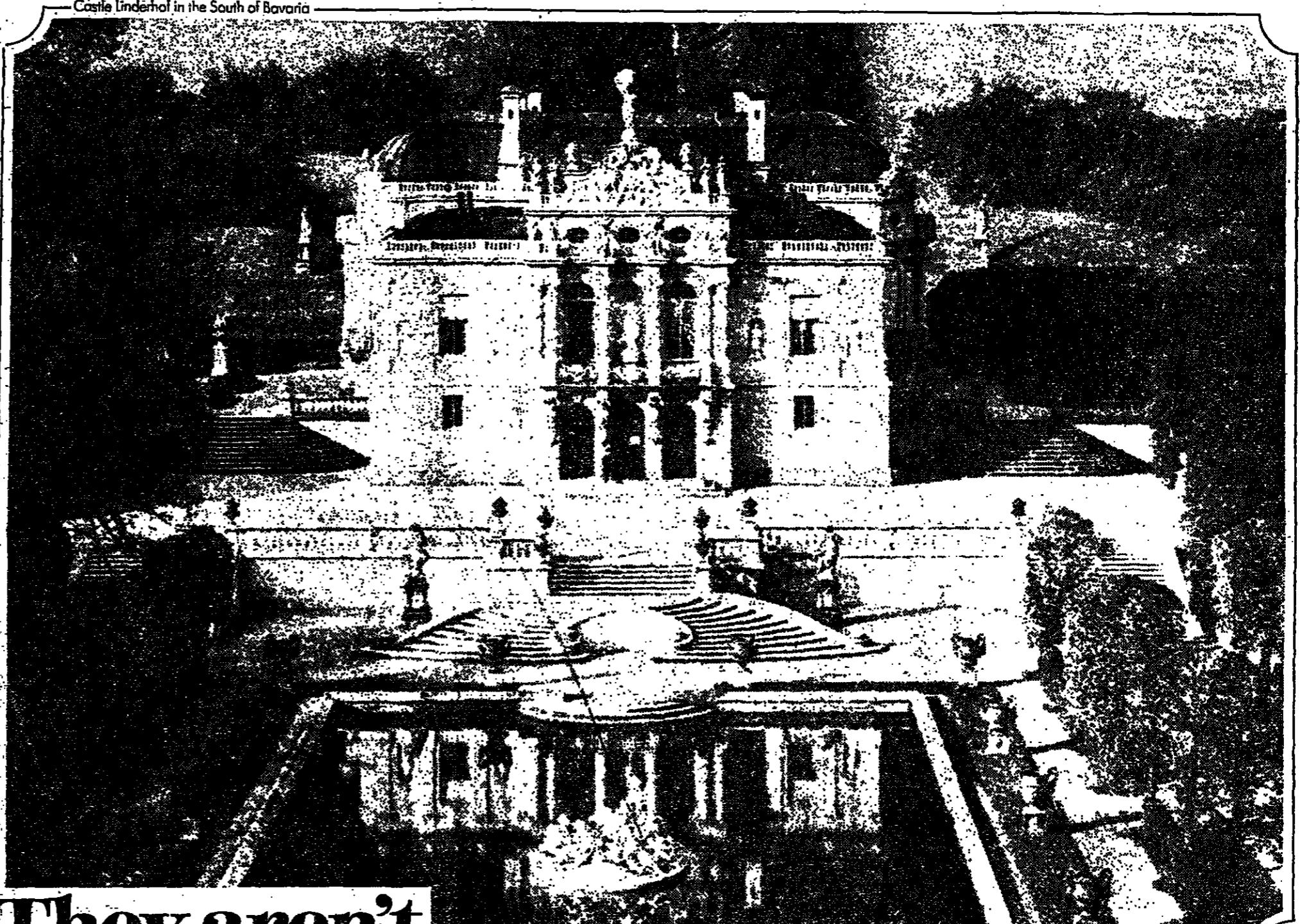


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International Banking with Bavarian Drive and Friendliness

TORIES WANT TO EXEMPT CHARITIES AND CHURCHES



## Stonehouse given a cool reception

MR. JOHN STONEHOUSE received a somewhat chilly reception when he returned to the Commons yesterday after an absence of 11 months.

Socialists and Tories alike ignored him as he stood, looking pale and drawn, at the back of the chamber behind the Bar of the House.

Mr. Stonehouse slipped unobtrusively into the chamber at 3.35 p.m. in time to hear "points of order" at the end of question time. He stood impassively, appearing not to notice as MPs pushed past him without a word as they left the chamber.

Mr. Stonehouse moved forward to the Bar of the House as Labour backbencher Mr. Max Madden (Sowerby) spoke of Press reports that the Walsall North MP wanted to make a statement in the Commons.

Mr. Madden said he hoped this would not be allowed in view of the controversy and the fact that "such a statement would not be universally welcomed."

Mr. Madden asked the Speaker (Mr. Selwyn Lloyd) to give the House an opportunity to vote on whether Mr. Stonehouse should be allowed to speak. But the Speaker stopped him and said "I really cannot allow this to go."

Mr. Stonehouse nodded as the Speaker said personal statements had to be approved by himself. As soon as the Speaker called the main business, Mr. Stonehouse turned and left.

## Devolution debate promised

THE DEVOLUTION White Paper will be debated before Christmas, followed by publication of the consequent Bill, Mr. Edward Short, Leader of the House, told the Commons yesterday.

His assurance followed a request from Opposition devolution spokesman, Mr. William Whitelaw, who demanded that the Commons should have an opportunity of considering the White Paper, to be published next month.

"Any other course which does not proceed on these lines, could be very counter-productive and could lead to grave difficulties for the Commons," Mr. Whitelaw warned.

## Accounting proposals soon-Barnett

Financial Times Reporter  
GOVERNMENT proposals for a form of current cost accounting for published company accounts will be announced shortly.

This was disclosed in the Commons yesterday by Mr. Joel Barnett, Chief Secretary to the Treasury, when he was asked what action was proposed on the recommendations of the Inflation Accounting Committee.

Mr. Barnett stated: "I hope that the Government will be able to make a statement early in the next session of Parliament on the main recommendations for a form of current cost accounting for published company accounts."

## First-class letters down

Financial Times Reporter  
DURING August, 1975, the number of first-class letters was 20.6 per cent below the level in August last year but the number of second class letters was 6.6 per cent higher according to Post Office figures quoted in the Commons yesterday by Mr. Gregor Mackenzie, Minister of State for Industry.

# Silkin hints at minor Land Bill concessions

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

SOME FURTHER minor concessions for the development land of charities and churches under the State control provisions of the Community Land Bill were hinted at by planning Minister, Mr. John Silkin, in the Commons last night.

Mr. Silkin resisted strong Opposition pressure for any major improvement on the concessions published last week in the form of Government amendments to the Bill.

Mr. Silkin maintained, in effect, that the Government had gone far enough towards meeting the representations made on behalf of charities and churches.

But he acknowledged that some minor problems had still to be solved. Negotiations with the bodies concerned were still continuing on these outstanding points.

"And I hope to complete these discussions before the Bill is debated in the Lords, when final concessions to charities will be completed," the Minister added.

The Opposition, launching what threatened to be a marathon debate on the detailed report stage of the Bill, condemned the Government for creating a "shambles" of last hour amendments into a Bill that was already a "nightmare".

From the Tory front bench, Mr. Hugh Rossi, rejected as entirely inadequate the Government's proposals for meeting objections to the treatment of charities, churches and pension funds.

## Value

He pressed a new clause to exempt charities and churches from the intended State powers.

The intention, said Mr. Rossi, was to give universal help to these organisations against some of the worst features of the legislation.

"Charities should be able to go about the development of their land without attracting the extra acquisitive duties of local authorities to take up that land the moment a charity seeks to carry out a development or even apply for planning permission."

Mr. Rossi pointed out that most churches to-day were faced with the problem of redundant funds which would be affected under the Bill.

He pointed out that pension funds which would be affected under the Bill.

This would exclude many

churches in inner city areas.

They needed to use the land on funds bought investment lands used for social purposes.



MR. JOHN SILKIN  
Some technical problems.

on the basis of looking ahead some 150 years in order to ensure the best return for its investment. But if a pension fund had to work within the context of the Bill it would lose severely, and would not be able to meet its pensions.

Not a single concession was being given by the Government in this field, despite the real anxiety which had been expressed by the managers of pension funds up, and down the country.

Mr. Silkin, replying to these criticisms, said that the main Government provision gave effect to the announcement on the committee stage that churches and other charities would be able to carry out development on land owned by them on White Paper day—September 12, 1974, without local authority intervention.

The other Government amendment dealt with the basis of compensation when churches and other charities would retain the right to receive market value for a 10-year period or current use value on the appointed day, whichever gave the longer period.

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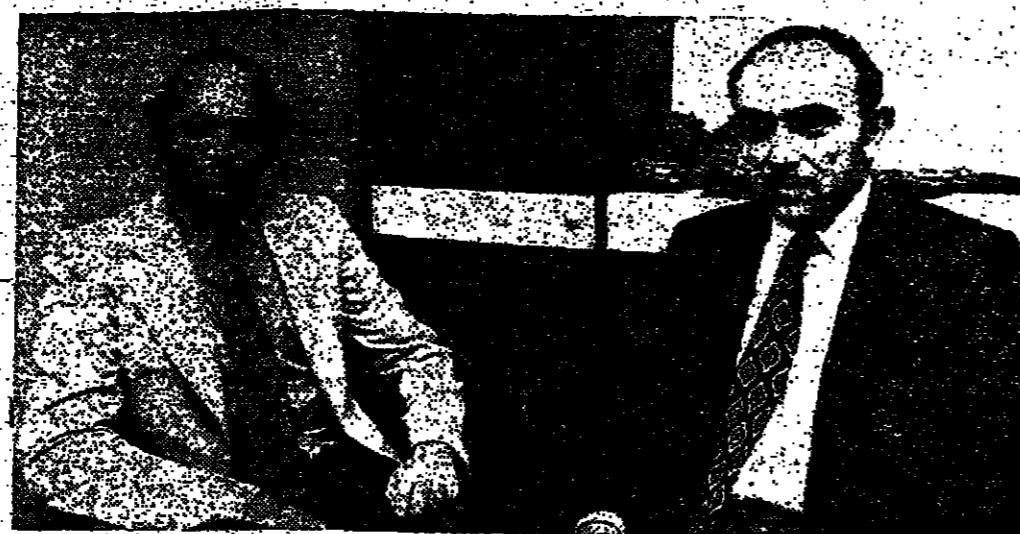
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# The Executive's World

EDITED BY JAMES ENSOR

David describes a highly successful textile company

## Manufacturers without machinery



Mr. Alan Beckman and Mr. Maurice Lawson of A. Beckman

ACTORSERS without us is how we like to ourselves, according to Maurice Lawson, joint director of A. Beckman, the more unusual that go to make up textile industry.

company's figures put the end of last month illustrate as to why any is a little different. to the end of June, as in every year for ten years—so more from the previous 10,500, with pre-tax so rising from £1.3m. a far cry from the most textile results

which is also different other reason, as Mr. comment suggests, company is in a section textile trade—concern which has shrunk considerably recent years. Once the immediate link between producers in Lancashire & customers, the textile workers who dominated the of Manchester have fewer in number with traction of the textile and the move towards verticalisation within

le groups.

### RIC

an, which began as a wool merchandising concern 50 years ago, to this trend to become supplier of women's chain store groups, & and mail order houses, such names as Little Empire Stores, GUS, and Perkins.

business is based on

le to more than match

groups at their own

Without the benefit of

on facilities of its own

undertakes for its

big groups have more

arranging for it to be

enough capacity to handle all

and delivering it to the market's requirements

kers-up ready to be themselves, perhaps offers some into garments. To do lessons for the textile industry

company has to know as a whole.

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## Fiat thinks about profit

BY MICHAEL LAFFERTY

UNTIL two years ago Fiat was monolithic and the main objective of our divisional managers was increased production rather than profit," explained Sig. Matioli, head of Fiat's financial directorate. "We are entering a new phase—now our policy is to create profit centres. Finance is the key area."

These words sum up a great revolution in thinking which has been taking place within Fiat over the past three years. The day of the engineer is far from over but undoubtedly for Fiat the era of the accountant has just begun.

This development dates back to 1972 when the present overall structure of the company was laid down, delegating com-

plete management and operational responsibility in their respective sectors to three operating groups: cars, commercial vehicles and diversified products.

One aspect of the new management structure is the appointment of unit managers who are responsible not only for technical matters and production but also for the profitability of their units.

This new policy has many implications for Fiat but none more so than in the field of accounting and finance. To start with a whole new team of senior financial executives has been recruited from outside the company and work has commenced on three vital projects:

1. the preparation of consolidated accounts for the whole group;

2. the introduction of standard costing and a more sophisticated management accounting system;

3. the development of a strong internal auditing department.

It seems almost unbelievable that a company of Fiat's size could have survived up to now without ever preparing internal consolidated accounts, or for that matter without a sophisticated management accounting system.

Fiat's financial executives are well aware of the limitations of the traditional Italian annual report and accounts. They admit that they can see no better reason for publishing an English version of the Fiat accounts than the fact that it is all the company has to offer for the present.

But while other Italian companies may be very reluctant to move towards more meaningful published accounts one gets the impression that Fiat at least would like to change if only because one day it may want a quote in London or New York. After all, as Sig. Matioli pointed out, "Fiat's 1974 accounts are in line with the EEC fourth directive." "Does that include the valuation rules?" I asked.

He laughed but insisted that Fiat was the first Italian company to follow even the formats prescribed in the draft directive. "You see, we cannot be too far ahead of other Italian companies," he said.

**Old system**

To some extent, however, consolidated accounts were not so essential under the old system when almost all of the company's Italian operations were organised through divisions rather than subsidiary companies.

Deputy head of the financial directorate, Sig. Francesco Gallo, was the man put in charge of the feasibility study on the preparation of consolidated accounts. As part of the project he visited General Motors, General Electric and Westinghouse in the United States to see how they went about the job.

By the end of 1974 the study was complete and a pilot manual consolidation of Fiat's domestic companies was undertaken. A computer program has now been drawn up which will facilitate the preparation of full consolidated accounts for both domestic and foreign subsidiaries and Gallo forecasts

"we shall have the first group accounts by the end of next year."

Fiat admits that although it has had a budgetary system since after the last war this was more of a forecasting system than an effective instrument of planning and control. Now the old system is being discarded and a budgetary system based on standard costs is being introduced over the next two years.

Special task forces have been established in each unit to supervise the implementation of the new system.

As this comes into operation a firm with offices in all those unit accountants and managers countries."

## LABOUR RELATIONS

# JIB cuts strikes

BY SYDNEY PAULDEN

The Joint Industry Board of the Electrical Contracting Industry has been so successful in standard rates of pay nationally, that its members now feel that the JIB approach could go a long way to solving the problems of other industries.

Frank Chapple, General Secretary of the EETPU and a member of the JIB, is convinced that other industries would, in fact, find a JIB easier to set up, for the electrical contracting industry is a particularly difficult one to reorganise and control. It has almost 2,500 individual firms, of which 2,000 have less than 10 employees. It had a bitter history of strikes and a massive turnover in labour. However in just over 5 years, the JIB has reduced days lost annually through disputes to one twentieth of the former average. It has eliminated the "Lump" from the electrical side of building sites in Britain. It has increased the number of work he is asked to do. This qualified workers by one-third and raised from 45 per cent to 75 per cent, the proportion of apprentices completing their course in the market.

To do this, the JIB has had to introduce a system of wage control and worker grading that is unique and which turns conventional blue collar wage systems upside down. No jobs are evaluated for payment. The men are graded instead. Employers are told not only the minimum wage agreed by the union, but also the maximum. The JIB has a national board that consists of all 12 members of the EETPU National Executive and all 12 members of the Labour Relations Committee of the ECA, the employers' Electrical Contractors Association. There is also an independent Chairman, James Houston, who represents the public interest, to ensure, among other duties, that the JIB does not follow the path of some American bodies and use its comprehensive authority to carve up the industry for its own ends.

The industry now benefits from higher skills and from mobility of labour. When an operative moves from one firm to another, as a site contract finishes in one place and another contract starts elsewhere, he carries not only his grade card with him, but also an industry-wide insurance and holiday cover. Each operative is insured through the JIB for life and accident and employers issue JIB holiday stamps to their workers according to the number of weeks worked. Member firms are not permitted to hire freelance or agency juries.

## Motivation

A spin-off from the system is the motivation for men to gain higher qualifications in their trade. This is their only means to fight over a crisis every few months. The JIB has 13 regional boards and these have a great deal of autonomy over decisions affecting their locality. The dispute settlement procedure is organised locally, with a court of inquiry set up within 10 days by the regional chairman. The court consists of one union official and one employer, both from the neighbourhood but not involved personally in the dispute. A national officer from the Sidcup HQ attends as an observer. The parties to the dispute are able to address the court and to question each other before the court. The court's decision is binding, although there can be an appeal to the JIB. This procedure has worked remarkably well and the courts have not divided according to union or ECA affiliation but have acted as responsible

members of the industry. Fiat's financial executives are well aware of the limitations of the traditional Italian annual report and accounts. They admit that they can see no better reason for publishing an English version of the Fiat accounts than the fact that it is all the company has to offer for the present.

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TUESDAY, OCTOBER 14, 1975

# The problem harvest from any U.S.-Soviet grain deal

By JOHN EDWARDS, Commodities Editor

**H**Igh stakes are at risk in the current negotiations between the Soviet Union and the U.S. on the proposed long-term grain exports deal. For the Russians the outcome may well decide whether adequate food supplies are available for the growing livestock population that, in turn, is crucial to the provision of the higher standard of living being demanded throughout the Soviet Union. At the same time higher prices for food and a reliance on imports could delay the industrial expansion planned within the Communist bloc.

For the U.S. a long-term grain deal with the Soviet Union would give an important boost to its important agricultural sector, enabling the record grain crops this year to be disposed of at reasonable prices while helping to avoid the threat of surplus crippling future crop expansion plans. In addition the reciprocal oil sales arrangement that is likely to be linked with the grains deal will also help placate domestic U.S. consumer resistance against the prospect of higher food prices by the sale of the grain surplus to Russia.

The rest of the world is also directly affected in that a surge in grain prices, which in a large extent are decided in the U.S. markets, would refuel the fires of inflation just as it did in the great grain boom of 1972/73.

## Incomes policy

The latest rise in the price paid by the food manufacturing industries for raw materials has yet to be felt first in output prices and their in retail prices. Moreover, there are various factors not yet fully reflected in the statistics which seem more likely to push food prices further up than down. The outlook for world grain prices will remain uncertain until the U.S. and the USSR have agreed on a level of sales; but they will probably harden to some extent, and this will have an effect on the price of meat and poultry

—especially beef, where the production cycle is relatively long. Potatoes and some other vegetables and fruit have also suffered from the weather and are likely to be scarce and more expensive this winter.

On top of this, the effect of various subsidies which have been protecting the consumer against higher food prices will no longer be so strong. Apart from the direct subsidies on certain foods, which have reached the cost limit set by the Government, U.K. farmers will have to be allowed a higher return—if only to prevent output from falling further—while another step in the transition from U.K. to EEC prices is due to be taken in the spring. Food raw materials was largely due to home-produced bacon pigs is to go on rising fairly fast, a detail which deserves to be while industrial raw material lost in the larger picture. The prices are likely to pick up material costs of the food manu- gradually with the level of facturing industries rose by 7% world business activity. It is per cent. in August and by a not too early to begin talking further 3 per cent. in September. Although it would be policy, which is likely to be foolish to extrapolate the difficult.

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## Past the point of no return

EVEN IN these days of large-scale public and privately-owned enterprises, there is a worth of the £250,000 business substantial and necessary role to be played by small and medium-sized businesses. But for the small firm to grow and prosper a high rate of savings and investment is essential and both in turn are dependent upon a fiscal system which encourages the efficient without making it especially easy for the inefficient to survive.

This condition is now threatened by the Government's proposals for an annual wealth tax to be superimposed upon the existing structure of capital and income taxes. Several organisations have already described the adverse disincentive effects upon small owner-managed businesses in their evidence to the Commons Select Committee on the wealth tax, and now the Confederation of British Industry has followed up its earlier oral evidence with a paper setting out the probable consequences in greater detail.

The CBI's figuring, which ignores the effects of inflation but on the other hand takes no account of capital gains or capital transfer taxes, makes instructive reading. It shows, for example, that a business worth £250,000 initially whose owner decided to draw an additional (taxed) salary in order to meet his wealth tax liabilities, would be able to achieve only 63 per cent. of its potential growth—assuming no wealth tax—after 35 years if the tax was levied at the lower of the two rates suggested by the Government and only 55 per cent. at the higher rate of wealth tax. In the case of a business worth £500,000 initially, the Government's intention to bring in a redistributive wealth tax, while liable to a proportionately heavier tax burden, the value after 35 years would be only 44 per cent. of the through its full economic potential untaxed value at the time of the tax. There is a case to be made for some form of wealth tax at the higher rate, but not for one which would bring in a redistributive wealth tax without first thinking the Government's intention to bring in a redistributive wealth tax, the value after 35 years would be only 44 per cent. of the through its full economic potential untaxed value at the time of the tax. There is a case to be made for some form of wealth tax at the higher rate, but not for one which would bring in a redistributive wealth tax, the value after 35 years would be only 44 per cent. of the through its full economic potential untaxed value at the time of the tax. There is a case to be made for some form of wealth tax at the higher rate, but not for one which would bring in a redistributive wealth tax, the value after 35 years would be only 44 per cent. of the through its full economic potential untaxed value at the time of the tax. 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# FINANCIAL TIMES SURVEY

Tuesday October 14 1975

The Diamond Jubilee Motor Show opens at Earls Court tomorrow and continues until October 25

## The Motor Industry

This week marks a watershed in the development of the car industry.

Against a background of increasing state intervention to shore up some of the major European companies, new model programmes have brought along a stream of tough competitors jostling for sales in a sharply-reduced market. Many of these manufacturers are moving towards a new concept of economy motoring allied with stronger safeguards for the customer.

**Take a closer look at the VW Audi Fleet,  
it may prompt you to take a closer look at your own.**

### GOLF

**Engine** ... 1100 cc (50 b.h.p.) front wheel drive, watercooled. 1600 cc (75 b.h.p.) front wheel drive, watercooled (LS only).

**Range of Models** ... 3 models: N, L & LS, all in 3 and 5 door versions.

**Warranty** ... 12 month unlimited mileage warranty.

**Service** ... Major service every 10,000 miles. Oil change only at 5,000 miles. Computer diagnosis at all major dealerships.

**Safety** ... Built with crumple zones front and back, a diagonally linked dual braking circuit and a stabilized steering system.

**Luggage Capacity** ... 12.4 cu. ft. rear boot. 24.7 cu. ft. with rear seat down. Over 8 cwt. payload.

**Economy** ... 2 star petrol—all models. 1100 cc—35\* mpg—overall. 1600 cc—33\* mpg—overall.

**Special Features** ... Rear seats fold converting the Golf into an estate car. Wide opening rear tailgate. Large interior capacity. (\*DIN 70030)

### PASSAT

**Engine** ... 1300 cc (60 b.h.p.) front wheel drive, watercooled. 1600 cc (75 b.h.p.) front wheel drive, watercooled (LS only).

**Range of Models** ... 3 models: N, L & LS. 3 and 5 door versions or Estate.

**Warranty** ... 12 month unlimited mileage warranty.

**Service** ... Major service every 10,000 miles. Oil change only at 5,000 miles. Computer diagnosis at all major dealerships.

**Safety** ... Built with crumple zones front and back, a diagonally linked dual braking circuit and a stabilized steering system.

**Luggage Capacity** ... Saloons: 14.8 cu. ft. Rear seat down, 28.2 cu. ft. Payload: Over 8 cwt. Estate version: 24.7 cu. ft. Rear seat down, 51.6 cu. ft. Payload: 10 cwt.

**Economy** ... 32.8\* mpg overall on 2 star petrol.

**Special Features** ... Rear seats fold down to double load area. Wide rear opening tailgate enabling even awkward loads to be carried. (\*DIN 70030)

### COMMERCIALS

**Engine** ... 1600 cc (50 b.h.p.) rear wheel drive, aircooled. 2000 cc (70 b.h.p.) rear wheel drive, aircooled.

**Range** ... 1.0 or 1.2-ton payload van. High roof van. Long wheelbase van. 12 seater bus. Microbuses. Pick-ups—Double cab, Wide bodied pick-up, Hydraulic Tipper.

Special conversions available—Milk Float, Insulated Van, Fire Appliance, etc.

**Warranty** ... 12 month unlimited mileage warranty.

**Service** ... Major service every 6,000 miles. Oil change only at 3,000 miles.

**Safety** ... High level of in-built safety including safety steering column and energy absorbing chassis design.

**Capacity** ... Vans up to 1.2 tons payload. Longest and highest load-space of major competitors. 177 cubic feet of usable loadspace.

**Economy** ... Petrol consumption—1600 cc engine 24.8\* mpg on 2 star petrol.

**Special Features** ... Economy. Reliability. High standard of finish. Car-like cab comfort. Many extras as standard. Europe's largest-selling medium commercial. (\*DIN 70030)

### AUDI 100

**Engine** ... 1800 cc (100 b.h.p.) LS model and 1900 cc (112 b.h.p.) GL & SE models. All front wheel drive and watercooled.

**Range of Models** ... 3 versions: LS, GL & SE automatic. All 4 door.

**Warranty** ... 12 month unlimited mileage warranty.

**Service** ... Major service every 10,000 miles. Oil change only at 5,000 miles.

**Safety** ... Built with crumple zones front and back, a diagonally linked dual braking circuit and a stabilized steering system.

**Luggage Capacity** ... 23 cu. ft. Payload—over 9 cwt.

**Economy** ... All Audi 100 Models: 31.7\* mpg. SE model 27.9\* mpg.

**Special Features** ... 3 litre performance and comfort with 2 litre economy.

(\*DIN 70030)

### AUDI 80

**Engine** ... 1300 cc (60 b.h.p.) L model 1600 cc (75 b.h.p.) LS model and 1600 cc (85 b.h.p.) GL model. All front wheel drive, watercooled.

**Range of Models** ... 3 models: L, LS & GL. All 4 door plus GL estate model available on a luxury package.

**Warranty** ... 12 month unlimited mileage warranty.

**Service** ... Major service every 10,000 miles. Oil change only at 5,000 miles.

**Safety** ... Built with crumple zones front and back, a diagonally linked dual braking circuit and a stabilized steering system.

**Luggage Capacity** ... Saloon versions 16 cu. ft. and 8 cwt. payload. GL Estate 26 cu. ft. Rear seat down 54 cu. ft. and 10 cwt. payload.

**Economy** ... Audi 80 L & LS models, 32.8\* mpg. GL 34\* mpg.

**Special Features** ... Superior performance and comfort linked with exceptional economy.

(\*DIN 70030)

VW GOLF FROM £1649

PASSAT FROM £2084

COMMERCIAL FROM £2220

AUDI 100 FROM £3051

AUDI 80 FROM £2368



**The VW Audi Fleet Division.** 

Come and see our VW Audi Fleet representative on stand 119 at the London Motor Show.

PRICES INCLUDE VAT AND CAR TAX. VW &amp; AUDI FLEET DIVISION, VW HOUSE, BRIGHTON ROAD, PURLEY, SURREY. 01-668 4100.

## THE MOTOR INDUSTRY II

# Policies for survival begin to pay off

AFTER 18 months of gloom for the car industry, the first pieces of cheerful news are beginning to filter through from West Germany and France. In a few factories, particularly in Germany, shifts which were removed during last year's slump are now being brought back, and, significantly, the Germans and French are buying many more big cars than they did last year. The days of bounding optimism, when the motor industry saw Europe advancing unchecked to U.S. levels of ownership, are gone for the foreseeable future. But for most of the countries of Europe, the worst could now be over.

This is not the case yet in the U.K. The consensus of opinion in the British industry is that if 1975 has been a bad year, 1976 will be even worse: the market for new cars is expected to slip from this year's 1.1m. and 1.2m. cars) to only just over 1m. with perhaps some recovery beginning in the last quarter of the year. In these circumstances the basic requirement of the hour is to parent.

These financial strains clearly and after the torrent of new models introduced earlier this year, car companies as a whole have turned their attention to their marketing departments. The result has been a continuous series of incentive plans spreading like wildfire from manufacturer to manufacturer.

## Inducements

Although these schemes began with straightforward cash inducements to customers, the latest series of improved warranty plans have seen the industry beginning to come to terms with the problems of quality and service which have long been the main targets of the critics. So the rapidly rising rates of imports into the U.K. often, apparently, winning out at well over £1bn. on their market share, because of constant value terms, raises a wider question about the ability of motor companies to survive.

State assistance for BL, calculated at well over £1bn. on their market share, because of constant value terms, raises a wider question about the ability of motor companies to survive.

## Profits

These concerns, if looked at purely in terms of their productive capacity within individual national boundaries, are not large in comparison with the major European companies, and two of them, Vauxhall (the General Motors subsidiary) and Chrysler U.K., have for the last decade or so found it difficult to make consistent profits. Chrysler has for months now been the butt of speculation that it might be forced to withdraw from the U.K.

Ford, the other of the U.S.-controlled companies, has overcome this size problem by integrating its European operations in Germany and the U.K. now, of course, being gradually removed under the umbrella of the EEC. As the barriers have crumbled down, the last year has seen the French Government intervene with a loan to help Peugeot take over Citroen, while Volvo has taken over DAF, and the British Government has taken on responsibility for British Leyland.

What Ford can do could presumably be followed by both GM and Chrysler, although the basic GM philosophy has always been to give individual companies more autonomy than mines the size and composition

Government intervention. In France, apart from the Government intervention at Citroen, Renault is State-owned; in Italy, Alfa Romeo is owned by IRI, a State-backed holding company, and in Germany some of Volkswagen's manufacturers will be forced to 40 per cent. of Volkswagen's shares are held either by the Government or the local state. For many year competitors of

have to back them up with more attention to the customer. Renault have complained,

that its prices

are sometimes unfair, reflecting

its financial links with the State.

Already similar doubts are being expressed about BL particularly

in the wake of expensive sales

promotion campaigns such as

the recently concluded Super-

deal. If these complaints are indeed justified, then the major problem, posed in the long-term

could be to the American-

controlled motor companies.

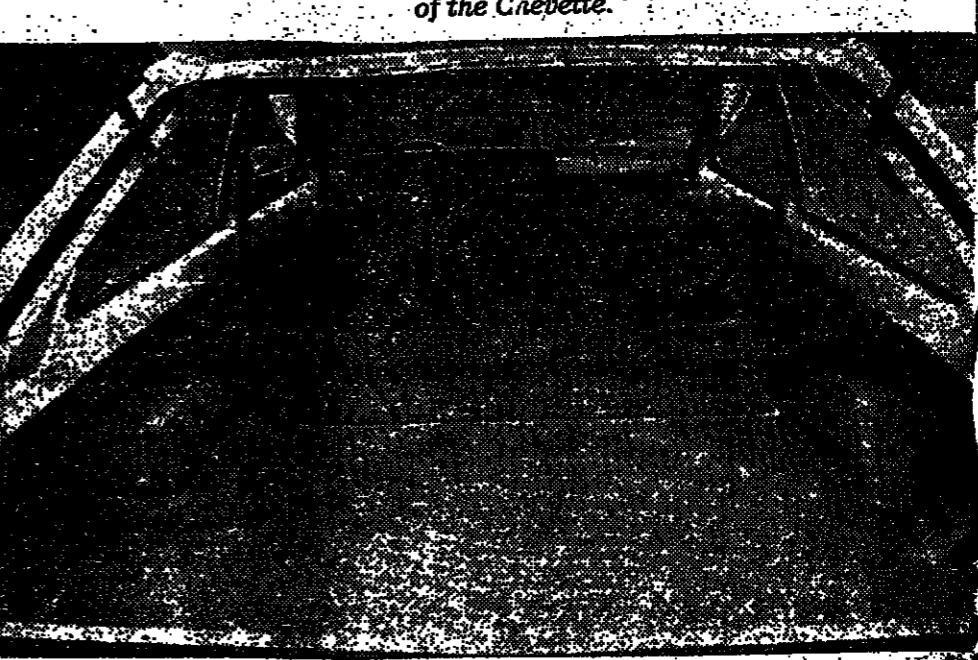
rationalisation covered by elaborate cosmetic differences in the bodywork.

Joint projects, like the Douvaine engine plant development by Renault, Peugeot and Volvo, may be one way round such problems. Renault is known to favour more experiments of the same kind (this one has already resulted in three very different cars), and a number of manufacturers have expressed an interest. Similar collaboration between manufacturers, on marketing projects or component buying, has also been suggested as a way which would enable companies to keep their identity yet achieve some of the benefits of scale.

Such a policy would at least produce companies closer to the size which appears to be necessary to compete in the market for mass-produced cars. Smaller companies can survive healthily, as Volvo, Saab, BMW and Mercedes have shown, but to do so they must ideally occupy unique niches in the market which allows them healthy margins. Some economists believe that even companies like these will be challenged in future, and that, as in America, there is scope for even greater parts

Terry Dodsworth

Two recent Vauxhall models. Above the new Cavalier and below is the interim Chevette.



## Fewer new models

of a manufacturer's range and forms the basis of his marketing activities—has, not surprisingly, been thrown into confusion since the winter of 1973-74. There can be little doubt that swinging increases in petrol prices, speed limit legislation and the altogether less encouraging economic prospects have brought about changes in consumers' preferences and have led to a thorough re-examination by the automobile industry of the types of cars produced. But although it has become "conventional wisdom" that there will now be greater emphasis on lower petrol consumption, more aerodynamic design and lightweight construction, the new models of the last twelve months have bowed to the will, if any of these features.

This is due to two main factors: first, the long lead time in introducing a new model—which means that all 1974's new cars were conceived before the oil crisis; and second, that consumers' reactions to the changed conditions have not in all cases been as originally anticipated.

One of the cornerstones of Ford's strategy is the provision of a relatively wide range of model variations despite the fact that only four basic bodies and five engines are used. For example, the 1300 and 1600 engines were seen in versions of the Escort, Cortina and Capri. Once the various levels of luxury specifications are taken into account—up to the top-of-the-range Ghia versions of the Escort, Capri and Granada—as well as the estate versions, then the number of different alternatives available is surprisingly large. There are, for example, no less than 15 different versions of the Escort.

It is misleading to suggest that the approaches of BL and Ford are "completely different" because it must be remembered that the car market is no homogeneous beast. Seemingly conflicting trends—such as the simultaneous movement "up the market" and "towards more basic" models offering greater value for money—can easily exist side by side to varying individual priorities.

British Leyland's current thrust is almost entirely "up the market," introducing higher specification versions of existing models. In volume and profit terms the most important example of this will be seen at the Motor Show with the unveiling of the facelifted Marina and Allegro, two of its top three selling models, which offer higher basic specifications than previously. British Leyland here points to the success of the importers—virtually all of whom offer a wide range of what are normally considered "extras" as standard fittings.

As a vindication for its policy, Ford's approach is quite different, with an emphasis on offering more basic models as part of its marketing programme which places heavy emphasis on value for money. This approach originally applied to the crash programme on the Popular version of the Escort, has now been extended in a modified form throughout the range. The argument against producing basic—although Ford will emphasise, far from "stripped out"—versions, is that they may simply win sales from its other models. Ford, however, rejects this notion.

The company has traditionally had a much more "tidy" approach to new model policy than British Leyland, not surprising, perhaps, given BL's mixed parentage and its higgledy-piggledy growth, factors with which it is still trying to struggle.

Ford has relied for some time now on a basic four model

range, currently made up of the Escort, Cortina, Capri and Granada. This policy, it is felt, maximises penetration of the market without running into the problem of diminishing returns when one tries to satisfy too many specialist areas of demand. One positive example of the effect of the fuel crisis on Ford's approach has been the radical change in its attitude to small cars, which were previously—on the basis of the experience of British Leyland and Chrysler—considered to be far too unprofitable. Now, however, Ford is to manufacture its new three-door front-wheel drive small car, the "Bobcat," previously intended exclusively for the Spanish and Italian markets, in the U.K. Some are even to be exported to the U.S. from Western Europe. When the Bobcat is introduced into the U.K. the four model policy is to be maintained by switching all Granada production to Germany, although there is expected to be a net gain in U.K. employment from the move.

At the top of the range, Jaguar recently introduced its new XJS sports coupé, which, at a basic £8,900, is the most expensive Jaguar ever produced. Once again this car is mainly aimed at the U.S. market where, it is hoped, it will provide a significant challenge to the top Italian specialist cars and the sports BMWs and Mercedes.

As for the other two major British manufacturers, Vauxhall and Chrysler, questions have for some time been asked about the future of their car production activities in the U.K., although their American parents have strongly denied that any pull-out was being considered.

For the major motor companies as a whole, the important implications of the oil crisis lie not so much in changed attitudes to production models—but in the company's own survival in the much reduced overall market. Given that, the rate of introduction of new models as a whole is likely to slow for a number of years. Nevertheless, models will continue to be produced and those that do keep up with the race inevitably find their r

Peter F.

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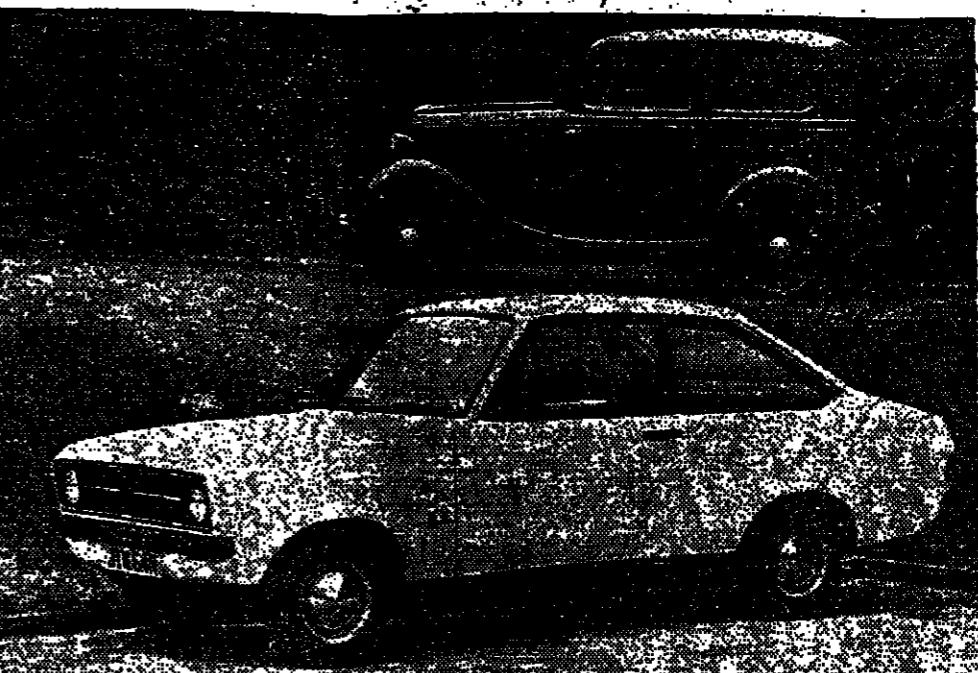


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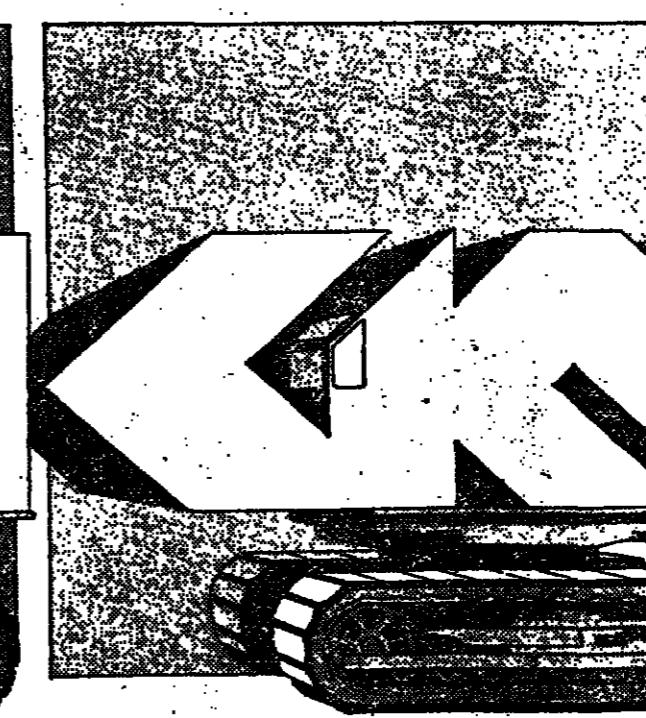
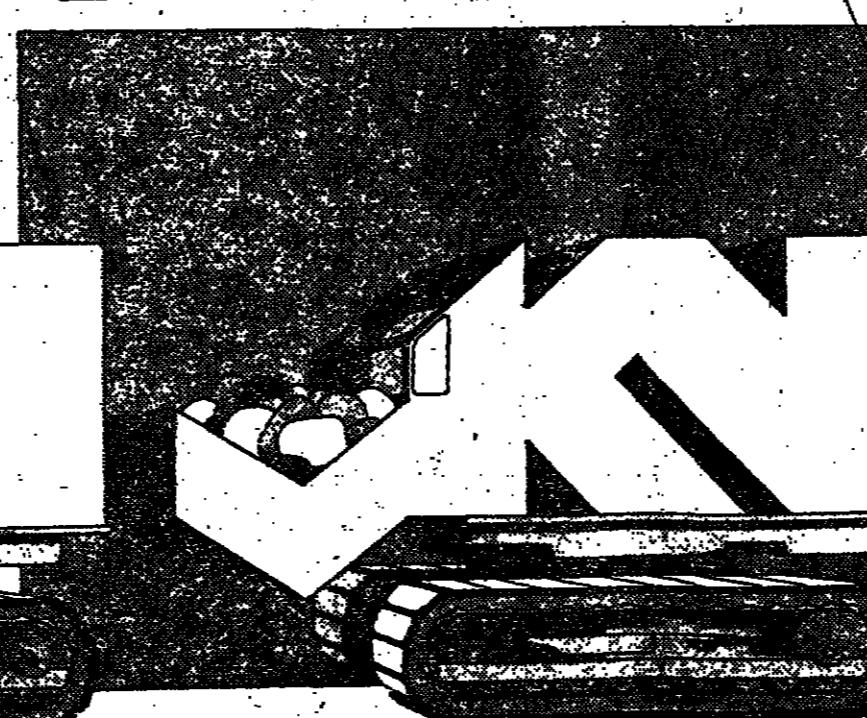
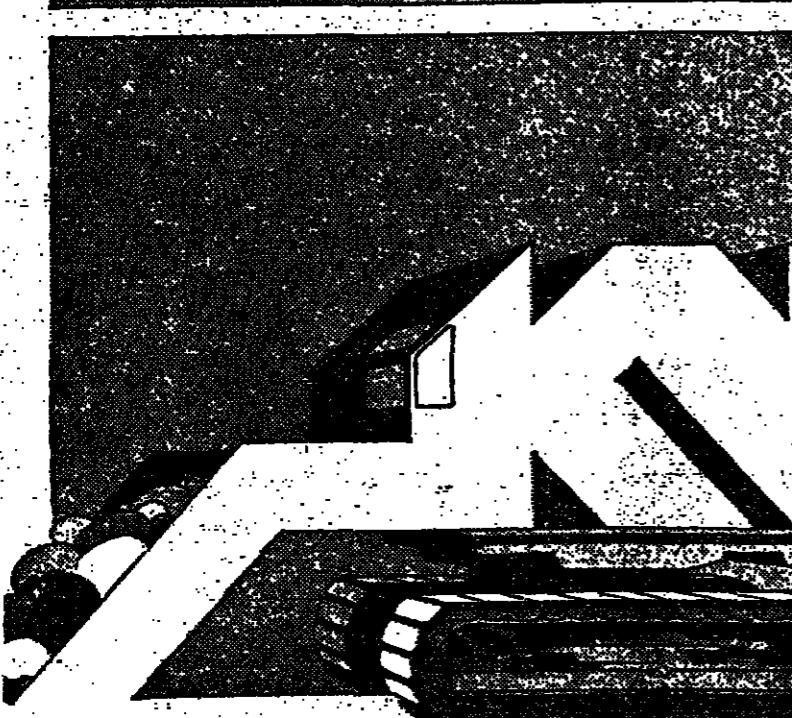
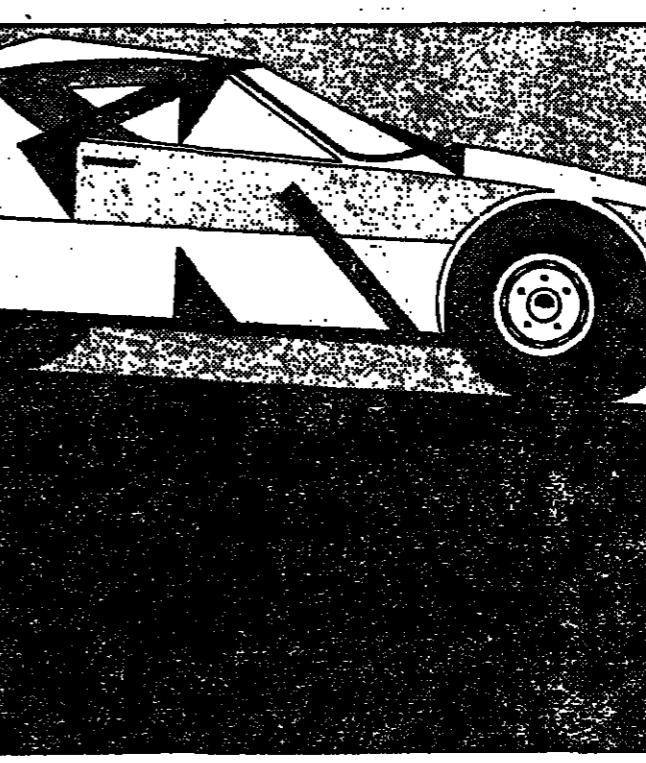
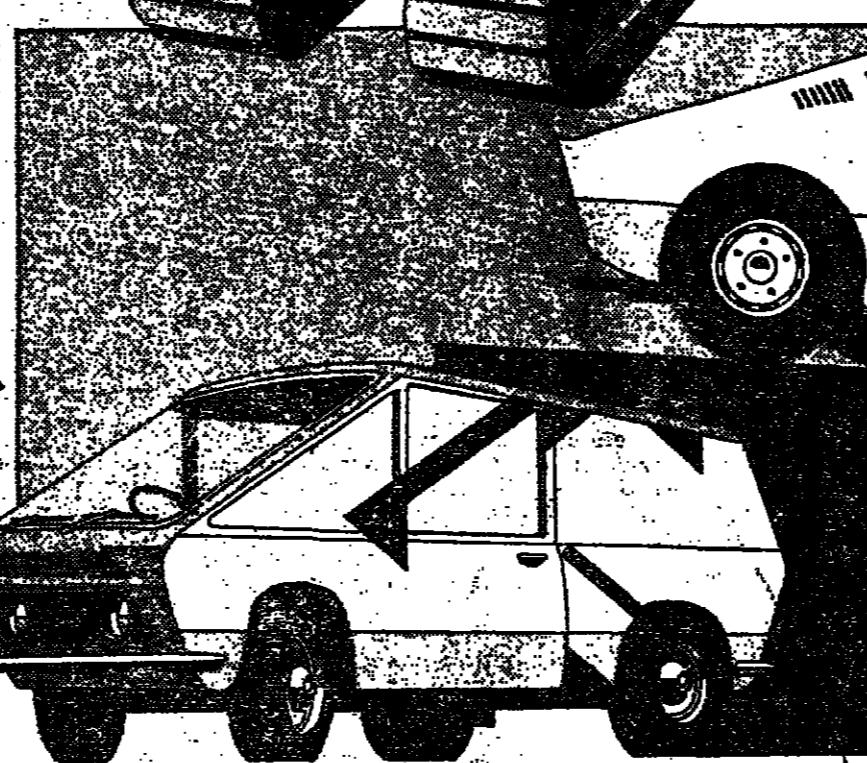
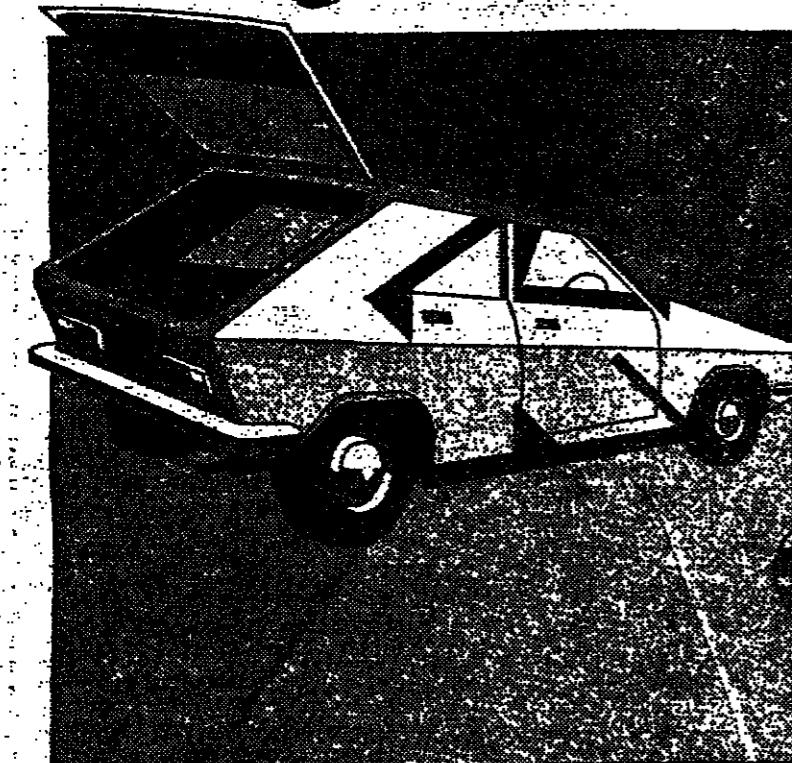
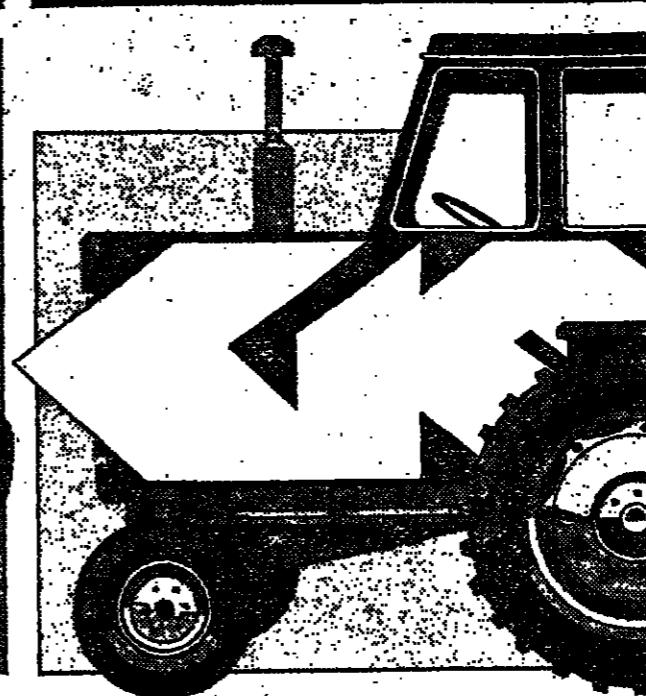
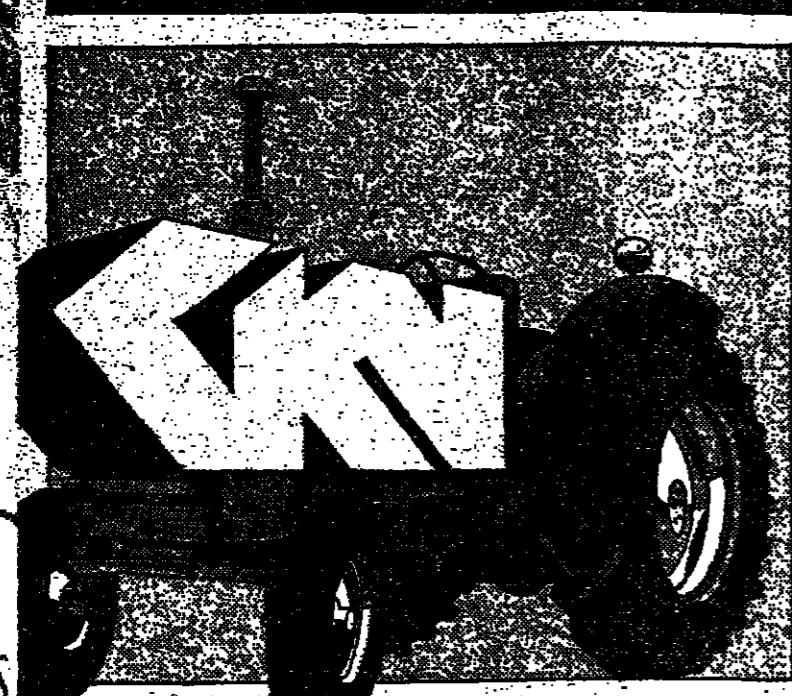
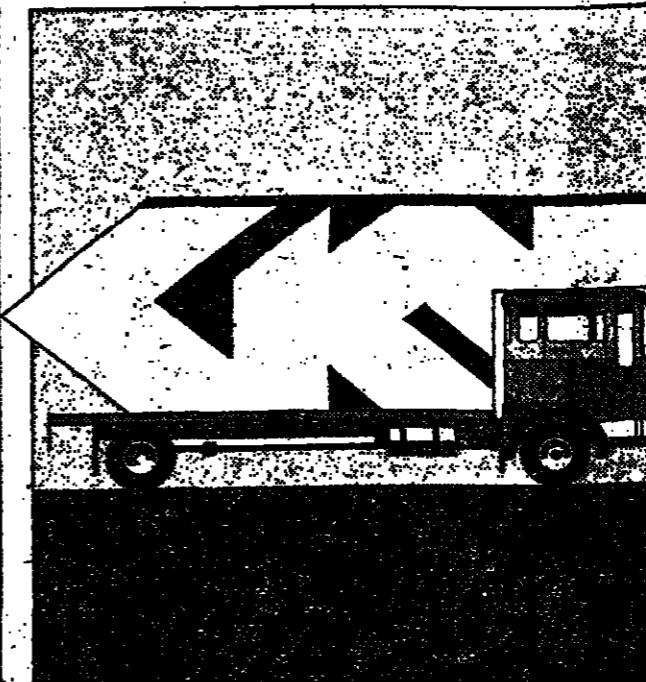


The Ford Popular Y Model with the first-ever Popular which was first produced in 1935.

J. G. L. G.

## List of main products

Aluminium extrusions  
Aluminium ingots  
Anti-lock braking  
Axles, "Ferguson Formula")  
Axles, driving, cast, light trucks, dumpers  
Axles, steering, driving  
Axles, sub-division  
Bearing metal ingots  
Bearings, ball, roller and taper roller  
Bearings, sintered metal  
Bearings, thin wall (for engine crankshaft and connecting rods)  
Body panels  
Bolts, all International  
Bolts, self-locking  
Bolts, standard and special  
Bronze, chill cast stick  
Bronze, continuous cast bar  
Bronze wrought alloys  
Bumpers, over-riders  
Bushes, non-ferrous  
Bushes, oil-retaining  
Bushes, dry  
Cabs, trucks and tractors  
Casting, malleable iron  
Casting, light alloy  
Chassis frames  
Clutch, diaphragm spring, "Belleville" disc and coil spring  
Component parts, precision sintered  
Control cables  
Couplings, universal ("Hooke's" type)  
Crankshafts, constant velocity  
Crankshafts, universal  
Crankshaft forgings  
Crankshafts, finish machined  
Diagnostic equipment, engine and vehicle performance  
Differential units  
Differentials, limited slip ("Power-Lok")  
Drive shafts (to road wheels)  
Electrical laminations  
Extrusions, aluminium (cold extruded in steel)  
Extrusions, impact  
Fabrication  
Fasteners, all types  
Flexible Drives  
Forgings - drop, press and upset  
Forgings, impact-machined  
Forgings, powder metal  
Forgings, precision  
Four-wheel drive ("Ferguson Formula")  
Garages, equipment  
Hinges, door  
Hoses  
Impact extrusions  
Joints, constant velocity  
Joints, plumb  
Joints, universal ("Hooke's" type)  
Lock-nuts  
Locks, door  
Locks, fuel caps  
Locks, ignition  
Locks, steering  
Maintenance workshop equipment  
Nuts, all International standards  
Nuts, standard  
Nuts, special  
Overdrive units  
Overdrive units, "Range Change" (double gear ratio change)  
Plastic mouldings (radiator grilles, body inerts, panels, etc.)  
Plastic panels, glass fibre reinforced  
Powder metallurgy  
Power take-off shafts  
Power take-off shafts, agricultural  
Pressings, from small cover plates to truck and bus side frames  
Propeller shafts  
Push rod engine  
Range Change overdrive  
Road wheels  
Rocker arms, engine (pressed steel)  
Screws, all International standards  
Screws, machine, standard  
Screws, machine, special  
Screws, self-piercing and  
self-tapping  
Screws, wood  
Sintered metal components  
Spring steel, strip and wire  
Starter rings  
Steel bars, black and bright drawn  
Steel bars, free cutting  
Steel bars, hot and cold rolled  
Steel - special rolled sections  
Steel wire, cold forging quality  
Strainers, metal and nylon  
Transmission components  
Transmission system, "Ferguson Formula"  
Washers, bearing thrust  
Washers, standard  
Washers, special  
Wheels, road, light alloy  
Wheels, road (for buses, trucks, tractors, dumpers, earth movers)  
Wheeled vehicles  
Wire metal ingots  
Wood screws, slotted head  
Wood screws, recessed head ("Posidriv")



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## THE MOTOR INDUSTRY IV



The Volkswagen Golf LS.

## Components' export contribution

ONE OF the quickest ways to amount of British-made fresh disasters for the ailing British motor car industry would be to limit imports. The suggestion being made by the Trades Union Congress and a number of other influential organisations. It is extremely tempting, of course, to try to protect the hard-hit car makers from fierce Continental and Japanese competition.

It could perhaps work for a time and U.K. producers would be given a freer run in their home market. But that is not how any self-respecting car maker wants to regain or increase his market share. He would much rather fight for it. Furthermore, this kind of argument about restricting the competition ignores the fact that most European cars incorporate a growing

products, the percentage rises to more than 60 per cent. So while car imports may create a net deficit on that level and a balance of trade problem, this is due to the fact that exports of components turns the situation into a favourable U.K. balance.

## Stringent

The scale of operations by some European car makers buying British may be gauged by

the case against the

Looking at the activities of Japanese is different, for Volvo. It is one of the more eventually they are going to modest producers in comparison have to open up their market in with Volkswagen or Renault, the same way as Europe has, yet it is nevertheless the biggest been opened to them. At the overseas customer the U.K. has moment one of the most lucrative manufacturing, which in one or two instances is yielding very well, compared with some £10m. worth of materials annually, for automotive products. Volvo is currently purchasing around £25m. worth of materials annually, for the increasing sophistication of the operations in is through licensed manufacturing. For the the potential for U.K. component suppliers to provide automation all anyone of the 220 more of Japan's needs, has it is nevertheless the biggest promising once the hard crust of resistance has been broken.

It could perhaps work for a time and U.K. producers would be given a freer run in their home market. But that is not how any self-respecting car maker wants to regain or increase his market share. He would much rather fight for it. Furthermore, this kind of argument about restricting the competition ignores the fact that most European cars incorporate a growing

products, brakes, clutches and trim. Or quite how big is the contribution made by the component industry to global exports. In

1973 direct exports of components and accessories at a fraction under £700m. were a healthy 22 per cent higher than in the previous year. In 1974, they jumped another 20 per cent to nearly £855m., and in the first seven months of this year were £669m. This was a massive 42 per cent above what exports were in the first seven months of 1974, and considerably higher than could be accounted for by inflation, costing alone.

But leaving that aside for the moment and concentrating on Europe, it is not fully appreciated just how much the major motor manufacturers on the Continent have come to rely on British-made forgings, engine

parts, brakes, clutches and trim. The same is true to a lesser

degree of some of the Volkswagen models. Over the past

two or three years the German giant has been assiduously

building up a wide range of

U.K. suppliers, who incidentally

have had to pass more stringent

tests than most other vehicle

makers insist on. At the moment

this business is running at £7m.

£9m. annually but is planned

to double after the remaining

EEC duties are eliminated.

In addition to exporting

components, the U.K. com-

ponents market, but this im-

is likely to change as it be-

comes more integrated.

Associated Engineering and

Automotive Products have es-

tablished manufacturing units

in Germany, France, Spain,

Belgium and other countries

either as wholly owned sub-

sidiaries or as joint ventures with

established domestic companies

in the same or allied fields. In

a growing number of instances

they are supplying significant

percentages of the component

uptake of piston rings, bearings,

brakes, electrical and other

parts, to Fiat, Renault, VW and

other leading car producers

and while this is the Diamond

Jubilee of the Motor Show,

Michelin has been in Great

Britain for 70 years. Pirelli,

too, has plants in the Midlands

and elsewhere making a range

of rubber products.

However, other component

manufacturers in Europe have

been slow to follow that ex-

ample, with the result that the

Aggressive

The dominant role the U.K. component makers in Europe—and sometimes further afield—has

quite as much to do with the

excellence as from aggressive

marketing. They have pio-

neered in the field of

brakes and alternators

flat tyres and flat elec-

tricity that is so much

to make up and install the

traditional cable harness.

long experience of judi-

cious management of the motor in

without either grossly un-

over-estimating if the com-

ponent makers took early

to cushion themselves for

worst effects of government

polices on the industry

by expanding over

They have thus protected

themselves from the harshest

industry and are strate-

placed to take advan-

tage of new business.

Peter Cartwright

## Two mergers in Europe

WITHIN THE last 12 months there have been two more mergers within the European car industry. The first, between Peugeot and Citroen, was

managed under the benevolent eye of the French Government (with some financial assistance), because of Citroen's clear inability to remain a viable competitive force. The second, between Volvo and Daf cars, saw the Swedish company mop up what had become one of the anomalies of the European scene, a small concern surviving in a continent of growing giants.

As the European market becomes less oriented to national taste, a question mark may be raised against even more of the surviving concerns. The process of cutting down the work patterns, strong unions between the different national communities has already started and will accelerate in the enlarged Community. The Golf, for example, Volkswagen's new car, which has already proved such a success was designed by an Italian (Guglielmo) from a concept (the five-door car utilising a tailgate) developed by the French. The new Ford Escort, while a far less ambitious vehicle, was designed jointly by U.K. and German teams, and employs the crisp lines which are now being swiped through the European styling studios.

Both these cars have been designed with a total European market in mind, unlike, for example, the Beetle (designed for Hitler as the People's Car in the 1930s), or the first Escort, which was conceived in Ford's styling studios as the government of Lower Saxony.

and its recent redundancy plan has been blessed with Government retraining assistance; and in the U.K. the Government still has long-term loan stock outstanding in Chrysler (one partly owned by the Government-sponsored IRC), while the company is considering another application for Government funds.

What this Government intervention means is that each country might be expected to retain at least one major company within its boundaries, rather than allowing manufacturing to centralise in one area only as in Detroit in the U.S. All the same the logic of the situation is towards fewer companies and fewer completely different models: variety may be supplied either by imports, or by more cosmetic differences.

on what are basically the same between Ford U.K. and Germany, in a company

and the American tradition. And a reduction in the is far more integrated in

number of models implies along

with it a reduction in the number of companies.

Perhaps the biggest question mark hangs over the future of the American groups in Europe. Alongside VW, Renault and Fiat, each with production

capacities in the region of 1.5m. and 2m., both General Motors and Chrysler

are relatively medium size producers.

Taking OPEL and Vauxhall together, General

Motors has a capacity of some

1.5m. in Germany and 1.2m. in the U.K.; Chrysler, France

One way out of such

difficulty is the Ford way,

(Hillman, etc.) has a total of

about 880,000. This compares with a total of about 1.2m. split

centres, and then shifted

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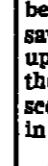
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# Mixed approach to marketing

It is a strong tradition in the motor industry that success is always a good product. But it has also thrown up some examples of the marketing can turn a duct into a winner. In the 1960s when the struggling to find its Datsun has done it the U.K. and then has held back under criticism of "disorderly" marketing. But despite this overall control, the marketing operation has been basically directed by the franchise holders, contrary to the Japanese methods in the U.S., where the distributors are wholly owned, like most of the immensely successful motor cycle networks.

the 1970s. Further put. Hence in the U.K. the big manufacturers have been concentrating, over the last decade or so, on rationalising their distribution networks to maximise deal campaign, BL can pull in the custom: what it needs now is a steady commitment to raising product quality and an uninterrupted flow of supply to the dealer network.

among motor manufacturers on which is the best kind of organisation for selling overseas. But at a certain point the debate becomes academic. When an overseas business becomes of

Marketing on a basic  
at of safety and  
distribution networks to maximise  
throughput per dealer. Ford  
started such a policy in the mid  
1960s, and BL followed after the  
merger which created it in the  
late 1960s. Both rationalisations  
were felt to be necessary in  
order to get throughput and mar-  
ket share up, though in fact  
the dealer network  

## Deliveries

The rapid rise of Datsun  
among the league of importers  
to the U.K. has shown just how  
effective such a steady, virtually  
guaranteed supply of

## Deliveries

The rapid rise of Datsun among the league of importers to the U.K. has shown just how effective such a steady, virtually guaranteed supply of vehicles can be in the market

the customer, permitting to buy and to sell to motivate the therefore, is of crucial to the manufacturer.

neither improved to an outstanding extent. And ironically these moves towards improving efficiency provided the perfect opportunity for the new importers to the U.K. to get a foothold. In particular, it allowed the Japanese to get established.

ket share up, though vehicles can be in the market place. Whereas in the early 1970s, BL was often being forced to impose long delays on deliveries, Datsun customers could be assured of delivery within a few days: and as the market boomed this was a major

changes.

In Europe, too, the pattern of control is a patchy one. In the U.K., for example, two of the largest importers from the EEC, Fiat and Renault, have always owned their local distribution outfit; but VW, equally successful, has run it through

BL is still left with a difficult problem which the new management has accepted that did not become visible until the Japanese to get established. But Datsun, under the direction of a franchise system, and will continue to do so now that the franchise has been bought from

did not become "in" selling to the public. In hand, they believe no functions of manufacturing and selling are so that they should not be; on the other, most they could not afford such sizeable amounts tied up in distribution be necessary to run em—there is probably problem which the new management will have to tackle within the next few months. The difficulty derives from the group's origins as a number of different manufacturers, each with its own selling arm: to-day, a number of these live on, with a consequence that there are different dealer networks for Austin/Morris, Rover/Triumph and Jaguar, while the separate

But Datsun, under the direction of Mr. Octav Botnar, has also been a tireless marketing innovator. The company initiated cheap HP rates for its customers in the U.K., and assured them of competitive insurance rates, both ideas which were only tardily copied by competitors.

Both Nissan (the Datsun manufacturer) and Toyota, the

franchise has been bought from Thomas Tilling by Lonrho.

Within the rest of the EEC, BL is faced with a similar question. Since its formation in 1968, the Corporation has gradually been converting to a system of wholly-owned distributors, Germany now being the outstanding anomaly with distribution being channelled through Briggeman of Dusseldorf. BL

em—there is probably a large, while the largest of the Japanese car companies, have prospered in the U.K. by franchising a local company rather than by directly owning the distributor organisation. The signs are that the Buggeman of Dusseldorf, B.L., planning to spend modestly in building up dealer networks, may well want to embrace that also within the system it has been developing. Clearly if it is going to build up to the local

alers buying from the ring company and identities and functions must be rationalised. Somehow this jumble of names, identities and functions must be way in which sales have been built up has been closely directed to the public, or rationalised. The challenge BL now faces is to improve morale among its dealers while increasing in Japan, has proceeded by throughput. At the same time, steadily building up year after year it has to push through another year, while Datsun went all out rationalisation of the dealer for sales in its early spell in sation. The signs are that the is going to build up to the level of 4 per cent market share within Europe outlined by the Ryder Report, it will need to be sure that the money and effort it is putting into achieving that target is well directed.

ally, even small power fluctuations can have a significant effect on the system's performance.

A high-contrast, black and white photograph of a dark-colored sedan, possibly black or dark grey. The car is positioned at a front-three-quarter angle, facing towards the left. The lighting is dramatic, with the front of the car brightly illuminated against a dark, textured background. The car's features, including the headlights, grille, and side profile, are clearly visible. The overall image has a grainy, high-contrast quality, similar to a photocopy or a film scan.

#### **The Austin Allegro 1500 Super Estate**

## Mergers

CONTINUED FROM PREVIOUS PAGE

around on a reciprocating basis, to some extent assured, at least year, and BMW 200,000), and If the models made in different for the next few years, through both have developed highly centres are also the same, then the intervention of the State. sophisticated methods of juggling some vital dies can be simply duplicated at different plants. In The most successful European manufacturers of the last decade, however, have paradoxically been companies which may even be advantages in such a system. An assembly plant reaches maximum efficiency on the basis of current technology at a production level of about 300,000 vehicles a year (Halewood, Liverpool, for example, is now producing at the rate of about 200,000 a year). So given the social pressures which build up in huge plants, it is as well to have them separated as linked together on one huge site.

Volvo and Saab have adopted a rather different approach. In essence they have taken the view that the basic quality of their cars lies in the final assembly. Hence all the developed a policy of pursuing assembly work is done in-house. particular niches in the market. But many of the components—BMW with its image of engines, gearboxes, transmissions and so on—are bought with its reputation for quality from outside suppliers. This is and precision engineering, and a technique which has long been

manufacturing plant set up on a co-operative basis by competitors. Volvo, along with Renault and Peugeot, is one of the companies involved in the most ambitious project of this kind so far, the joint engine plant at Douvain in France.

This solved all three companies' need for a new V6 2.7 litre engine, and each has now built a car around the new engine—each car, significantly, emerging very much in character with the individual style of the company which produced it. Fiat, in the past, had a similar connection with Citroen, since dissolved.

Apart from the U.S. controlled companies, there are a number of second-rank concerns which have all displayed a patchy financial record over the last few years. Prominent among them is British Leyland, with a capacity of just over 1m. cars. Citroen which is now subsiding into the control of Peugeot, and Alfa Romeo. All three appear to have the future together on one huge site.

Volvo with its emphasis on safe, if somewhat lumbering, family motoring.

These policies can be successful if pursued with a ruthless eye to engineering economy and market rationalisation. In fact, although neither Mercedes nor BMW are really large companies, they have become sizeable concerns (Mercedes has a capacity of about 350,000 cars a

and precision engineering, and a technique which has long been used in the British car industry (though not allied with the same marketing strategy as the Scandinavians), and in U.K. truck production. When linked with a clearly identified product, such as the hyper-safe Volvo vehicles, it can be made to work profitably.

An extension of this principle of buying components from other manufacturers is the joint

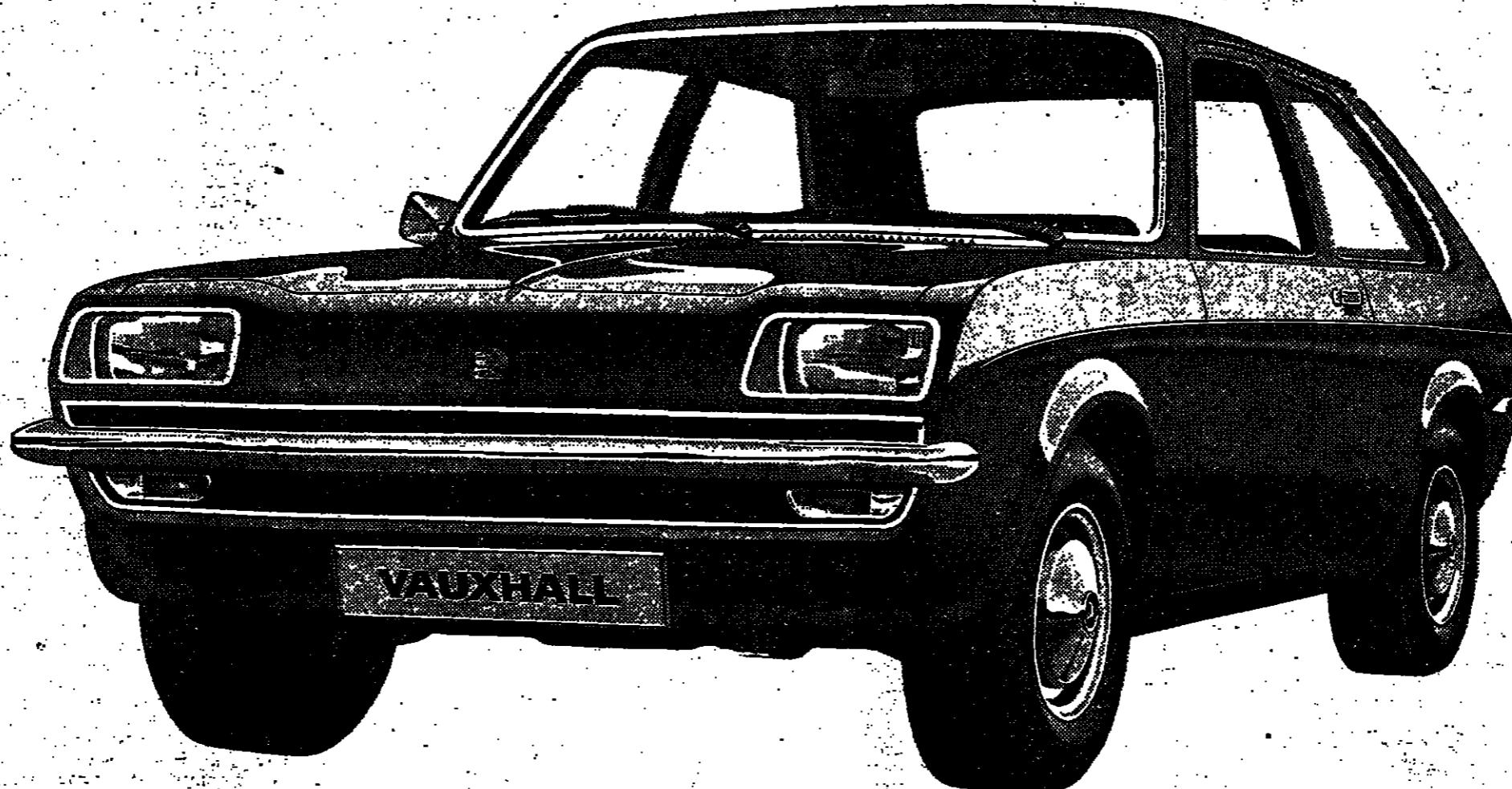
Clearly, these kinds of agreements demand tact and effort to succeed. But a number of manufacturers, Renault prominent among them, are keen to negotiate more of the same kind. It may be one way for the European industry to keep a larger number of manufacturing concerns than is strictly necessary.

three appear to have the same capacity as about 300,000 liters.

**Terry Dodsworth**

# Chevette. 'A star performer.'

**Motor w/e July 5**



**Just one of the beautiful new Vauxhalls  
you'll see on Stand 106  
or at your Vauxhall dealer.**

**Vauxhall**  

## THE MOTOR INDUSTRY VI

## Impact of the developing nations

WHEN DEVELOPING nations much as anything else. In Japan, get beyond the cement works for example, the car industry was for a time closely linked with Austin of the U.K., but after the war it developed behind a closely protectionist general favourite—the wholly-owned international airline. The reasons are not simply related to prestige.

For a start, transportation in these countries is usually relatively crude. Because there are few railways, a trucking industry is a basic ingredient of industrial development, and since trucks are a costly import item, the advantages of making them locally are obvious. In addition, because of the bulk of a truck, many manufacturers prefer to export them in parts and build locally; from that, it is a small step to begin to make some of the parts themselves locally.

Secondly, the motor industry provides what is possibly the smoothest way into the development of an engineering industry. The client nation can start with simple assembly work from imported parts; from there it can begin to make some of the simpler pieces—say the U.S.-derived GM engine. Thus GM Brazil works within the group's general concept of developing world models, which then appear in slightly different form in different markets.

Over the last decade South America, and particularly Brazil, has been one of the favoured areas of expansion for the motor industry. Spain has been another, although the recent political troubles may dampen enthusiasm for an area seen formerly as providing a reservoir of labour in a stable political climate.

Clearly Spain also has geographical advantages as a convenient supply base for the Mediterranean littoral, an area of growth for the motor industry as Arab oil wealth filters across North Africa. But the

What they do unquestionably

European and U.S. companies display, however, is a growing Polski-Fiat and the Czech-built night under the direction of an Englishman, the former British Leyland executive, Mr. George Turnbull.

In the Far East, particularly in Eastern Europe and to the oil states which cluster around the Gulf.

In Eastern Europe a number of developments have already begun. Fiat, for example, has helped the Russians with the great Togliatti plant, and has provided it with one of its own designs—the 124, now discontinued in Italy itself. The Italian company has also been active in Poland, where the Polski-Fiat 125, now on sale in the U.K., was produced from the old Fiat 125. Similarly Renault has developed links with Romania, shipping out parts of the RS for local assembly.

Whether these moves will ever lead to Western investment in these economies is another matter, although General Motors is believed to be interested in such a venture.

IT IS SAFE to say that two this year—is its economy. The said, is too noisy, heavy and engines have much less performance than petrol engines. One of the most developments to the combustion engine is the so-called stratified combustion chamber developed by the Japanese, Honda. The idea is to ignite a small strength mixture, a separate combustion which is then led to a chamber which has a weaker mixture. This technique both reduces and cuts down on the of unburnt gas...

In the U.S. even more dramatic improvements are possible by taking some of the unnecessary weight out of the characteristically large American vehicles. General Motors has set itself a target of a 40 per cent improvement in fuel usage over the next few years, which can be achieved as much by redesigning the body as the engine.

But Ford, starting with its economy version in the Escort Popular, and now extending the principle to the Capri, is only one example of what has become a marked trend in the industry. High on the list of the qualities being hammered home about the new Volkswagen Golf—alongside the Escort one still surrounds these developments: the diesel engine, it is

is due off the line in December, combining both a large passenger and the trucks some time next (over 30m.) with wealth year. In not many months the far ahead of any of neighbours in India capacity of 100,000 vehicles a year.

The vigour and vitality of the first. Hence to produce a local four-cylinder car (the Hyundai development possible also licences for two-cylinder) occupies a trained executives who have position. Similarly, BL helped set up the factories. But entrenched in the truck it is difficult to determine how industry, where Mercedes much of a threat this new Far East rival.

Elsewhere, in the Gulf, the Western European companies, which have faced stiff competition of late from the British in particular, the Japanese. For the first few years at any rate, it seems that both BL and Ford, by Hyundai will aim in its exports longer term, the most (it intends to export right from the beginning) at the smaller markets of the Middle East, rather than the larger markets which demand long supply lines and strong back-up services.

General Motors has signed contracts with local manufacturing in Arabia and Iran, and in

another popular Egypt, another popular with a promise both a proving economy after opening of the Suez Canal of greater political After the successful of the U.S. Government Middle East conflict, European companies with developing in Egypt a anxious to see some of the contracts the Atlantic.

Terry Dod

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in the immediate future the diesel engine clearly has a head start on any of its rivals. Like the petrol engine, it has already had many years of development, and has also been fairly widely used in cars. Official bodies like the Department of Industry and the Central Policy Review Staff—the Think Tank—have also come out heavily in favour of the diesel as an overall energy saver, and the discriminating pricing structure in favour of diesel fuel is a clear indication that Whitehall would like to see more use being made of diesel cars.

This thinking has already had some impact. In Germany, home of the diesel engine, and where the diesel car has had a respectable history, Mercedes has considerably increased production this year, and sales of the Mercedes diesel introduced to the U.K. have gone well. But, while no one doubts about the utility of diesels in trucks and vans (its use in vans has accelerated sharply this year), the question now is whether more manufacturers will back it for the motor-car. So far, only three European manufacturers—Mercedes, Peugeot and Opel—make any number of diesels, although other companies, notably British Leyland, do fit diesels into some of their export vehicles.

Some engineers argue that there are inherent disadvantages to the diesel which will never make it an ideal replacement for the petrol engine. Although it is generally accepted that diesels are more economical in the half-throttle town driving which constitutes a lot of modern motor vehicle use, they are not as efficient as petrol engines. The contended issue of the compulsory wearing of seat belts did not become law during the last parliamentary session because it could not be fitted into the calendar, but it is hoped that it will pass into the statute books in the current session. In addition, although the new Department of Environment "type approval standards"—due to come into force on all cars and three-wheelers manufactured after October 1, 1976 and all cars licensed after April 1, 1977—do not materially affect safety standards, they will make it more easy for the Government to control its construction and use regulations.

Nevertheless, a number of developments are under way in Germany, France and particularly Japan to improve the performance of electric vehicles, and already several designs for short-haul delivery vans are well advanced: in the U.K. the Bedford van is being used experimentally by the Electricity Council and the Lucas van by the Post Office. Looking to the long-term—say a 20-year time span—electric vehicles will inevitably receive a great deal of attention combined with considerable Government support.

One advantage of the electric vehicle is its environmental acceptability, an area which, over the last few years, has had

just as much attention as

the improvement of the internal combustion engine.

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JULY 1975

# Environmental worries

A couple of years ago the motor industry looked as if being routed by hordes of ecologists who pore over a car as a wicked foul-up in the atmosphere and driving (in all the world) the world's mad. The first fine campaign appears to have abated, and the motor manufacturers are no less harassed.

Several trials took the lead in the anti-petrol drive in two main areas: the vast majority of systems developed so far are significantly higher in fuel consumption, unacceptable prices rocketed; and because the adaptation is a costly business in a depressed market, vehicles, neither the public nor the manufacturers.

In America, for example, some of the tightest legislation in the exhaust emission control equipment needed to have increased consumption to levels conceivable in Europe, where that is to be nine and 11 miles a

atmospheric pollution is only kind which worries environmentalists. Noise and road constructions are to be taken into account in the overall cost analysis. In purely electric terms, the contribution of the motor-car to world levels is far less than either nature itself or man's activity, most heavy industry. Nevertheless, there can be no "two make a right" argument in favour of allowing pollution to spread, while global society ignores the most problem of the urbanisation of pollution.

## tochemical

ons such as the level of the atmosphere around Junction in Birmingham, the pall of photochemical smog hanging over Los Angeles, quite rightly, the concern and about action has to be taken, as the great motorised society was, surprisingly, the first in which packets of electric pollution from cars reached unbearable levels, although Japan seems to have overtaken it.

Although the energy crisis, for the reasons already mentioned, has inevitably slowed down the drive towards legislation in the U.K. and elsewhere, that is not to say that it has brought it to a halt. Of the five types of pollutants associated with motor vehicles, carbon monoxide, hydrocarbons, oxides of nitrogen, lead and smoke, lead is far and away the most controversial at the moment.

There are two ways of reducing the lead emissions from vehicles: by reducing the amount of lead compounds in the petrol itself and by trapping the lead emitted from the engine in the vehicle exhaust system.

In 1972 the Secretary of State for the Environment set out an agreed programme for the reduction in the maximum level

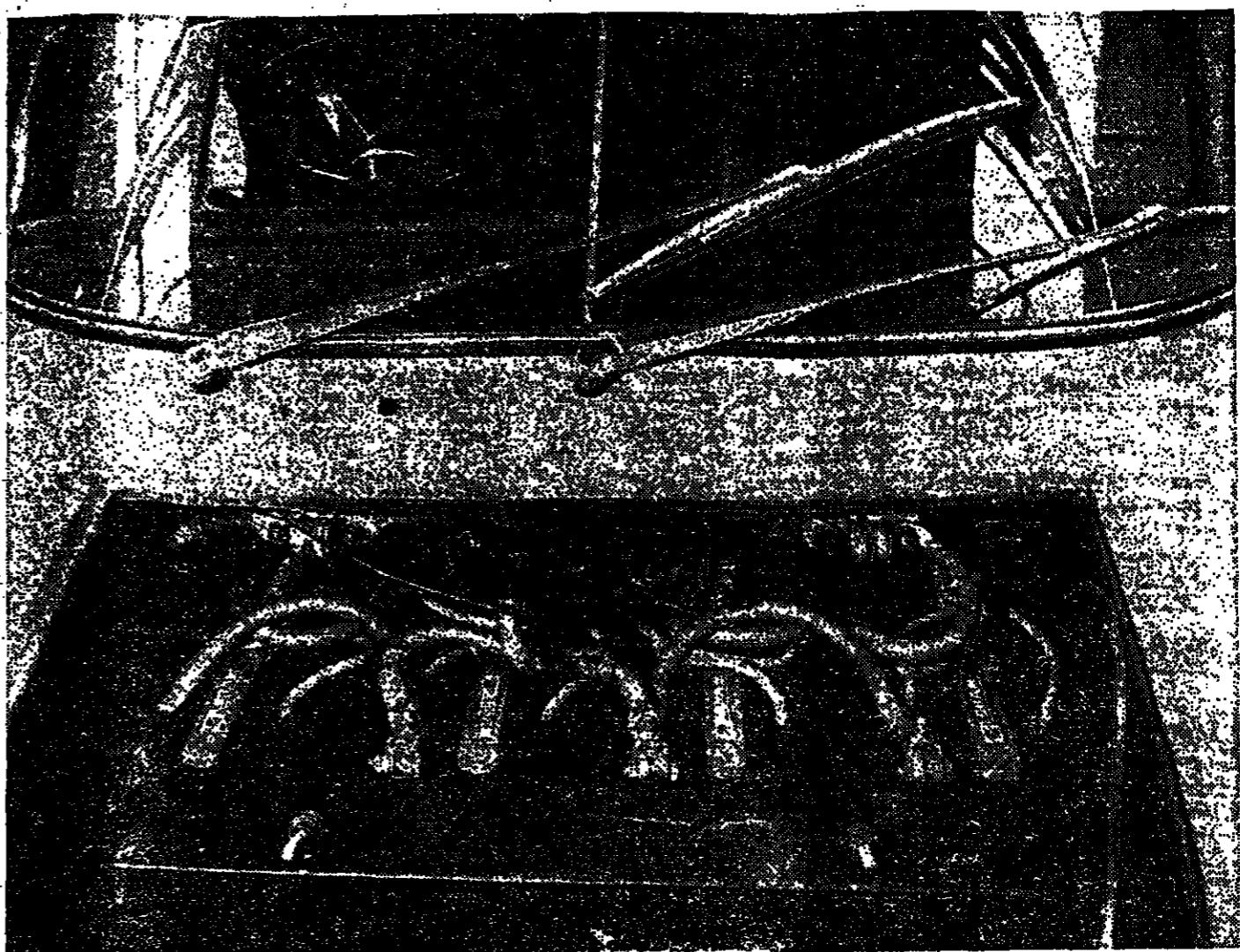
of lead in fuel to 0.45 grams per litre by the end of 1975. However, the fuel crisis and the need, on balance of payments grounds, to reduce crude oil imports has led to the slowing of this programme.

Towards the end of last year, the Environment Secretary raised maximum proposed lead levels to 0.55 grams per litre along with a complete review of the economic and environmental effects of reducing the maximum level still further.

The Transport and Road Research Laboratory is now carrying out extensive studies on the effects of pollutants on road users and the local environment. Aspects which are being particularly closely examined are: the effect on drivers' efficiency; the nuisance which is caused to road users and the effect on "roadside eco-systems." Another, and perhaps more important, cause of concern is that pollutants on or near a road may constitute a hazard to health after long-term exposure if they are present in sufficient concentrations. This has become of particular interest since dangerously high levels of lead have been found

Peter Foster

The Enfield 8000 electric car.



in the blood of people living near spots of motorway and urban congestion.

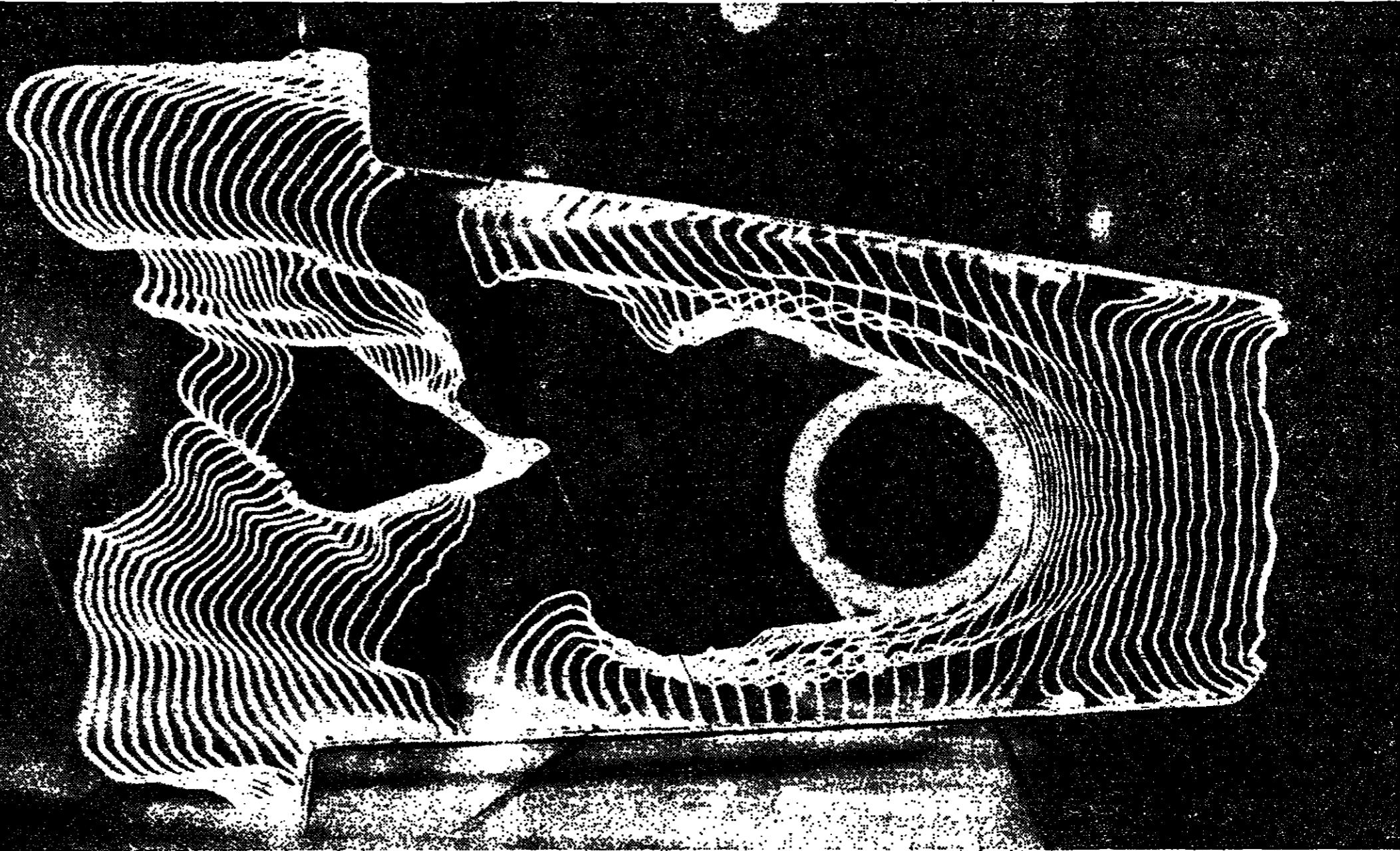
No less serious than atmospheric pollution is the environmental problem of traffic noise.

A recent survey of the population of England revealed that about two people out of every 10 are bothered by traffic noise when they are at home, and for one of these two the problem is serious. The TRL is now hoping to produce techniques which will help to improve the situation. They intend giving planners the tools of calculation which will help them to appreciate the effect that traffic proposals will have on the noise environment. The laboratory hopes that these tools, when included in the planners' cost-benefit analysis calculation, will help him to make an "informed choice" between loss in environmental quality and the gain in transport

ecosystems."

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Study of gas flow in a cylinder to seek most efficient shape for combustion chamber.

## safety

CONTINUED FROM PREVIOUS PAGE

car in collision with a vehicle or a solid object. The new necessity for fuel economy has that the "armour-plated" seen in the late 1960s early 1970s—which tended to vehicles look as if they designed for protection against nuclear attack rather than traffic accidents—has in fact fallen by the way, although strengthened bumper compartments and designed to crumple on impact; thus the impact on the passengers—features which are destined to stay.

## research

as pedestrians are concerned, there is little that can be done in the event of high impact. At lower speeds, however, research has shown that the bumper heights will minimise damage. These are now being incorporated into new models. Leyland's accident department even came up with the rather novel idea of a "cow-catcher" which is an impact and holds passenger on the bonnet. Through the commercial possibility of such a scheme seems extremely limited.

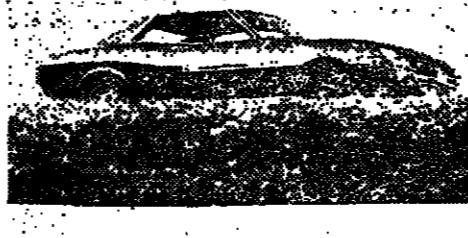
Today all developments

# People, the motor car, and Toyota.

People today expect more from their cars than ever before. They want fuel economy, less pollution, reliability and quality. They want the motor vehicle to become an even more responsible member of society. The people at Toyota want the same thing. And our rigorous fuel economy programme is just one example of the positive measures we're taking. We've been making our cars more economical since we started manufacture in

1934. We've tested just about everything you can think of—from exotic fuels to radically new engine designs. As a result, today's Toyotas operate economically. And our continuing research will make them even thrifter. We've done all this (and a lot more)

because, after over 40 years in the automobile business, we take what we're doing rather seriously. And because the one thing we care about—even more than cars—is people.



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NETY TO-DAY

BY JOE ROGALY

# Teaching revolution in the classroom

IS a certain kind of even national politics in terms of which even the that children can understand of societies must have at least one of the qualities itself. The question of required of a good teacher is: how do you know? The next step is not so easy. you see it? It is not a new book entitled *Classroom* to answer this as many rooms of *Resistance* and compiled by Mr. Searle, is about to be published by the Writers and Readers Publishing Cooperative. Most of its contents have been extracted from a year's English lessons in three classes. For no sooner was he back at Sir John Cass and Redcoat School than Mr. Searle decided to "bring the children towards literacy within a real movement of alliance with the oppressed of their own neighbourhood, country and world."

Wrote: "The teacher party responsible for that slim volume is Searle, became the of a little national flurry in May 1971, he was on his teaching post at John Cass and Redcoat, a church school in East London, reported

arrears was given support

National Union of the Inner London social and political health of a Authority, his own families.

He was re-instated in Well, I suppose you could say job. This was surely that. One of the children, aged 11, wrote, of the new Tower School authorities: "We will fight to stop them from publishing to publish his writings, even if the building on did reflect a dis- And we'll build just what we like—

Just for the less rich people all, life in Stepney can we will make a happy sight."

An English master Their other local grievance, able to encourage class apart from the building work between the first local

discussions of local or on the old St. Katharine's

doctors, which included the "cops and robbers" climax, Tower Hotel, was the closure of Poplar Hospital. A 12-year-old wrote:

"81 beds going to waste— That is not enough in this place.

To the government that's their way.

To let the people die on the street.

And on a windy day.

But if they are ill.

They have their private wards so that they get well.

They must stay:

"Let them die in Poplar, we are okay."

In our private wards, living like lords.

Every day."

Is this reasonable in a liberal society? Again the answer must be yes, as long as most professional teachers will encourage discussion of both (or all) sides of such questions.

## More pay

We pass over a few industrial strikes, with endings often happy and more pay in the workers' pockets, to near the end of the book, where four 12-year-old boys "present a 'Workers' Play" which, in Mr. Searle's view, "began in the stark realism of factory boredom, but ended, through imaginative escapism, in a television world of cops and robbers." Here is the ending:

"As the 'copter of the Fuzz arrives, Harry pulls out a tommy gun. Harry blows a cop off his

body. While the cops were shooting, a stray bullet hit the

petrol tank and it exploded."

Between the first local

grievance passages and this picketing and a few coppers pretensions to be free.

chucked me in the back of a meat wagon, or in other words at that school: he resigned in party political teaching, with the feeling that he is a Black Maria. Eric Tomlinson, July 1974, and now teaches at a place to support Conservatives, or not "political" but simply an energetic headmaster determined to stand up for his staff.

John Mackinie Jones and me the Langdon Park Secondary or Communists, or Labour, or

were taken to the police station.

School, whose headmaster says whoever would be regarded as known recent history, and

and we were given a good work, he is quite satisfied with Mr. Searle's conduct as a member

teaching that racism is bad, or that the UN and peace are good would be regarded as correct.

This is not an unacceptable position, though

some people feel that teachers should be neutral about even

such subjects.

No, the difficulty is this:

under existing rules and practices it is possible for teachers who believe most sincerely in the tenets of, say, Trotsky, or Mao, or Lenin (or for that matter Adolf Hitler) to infiltrate their point of view into the minds of their pupils without crossing any of the boundaries of "indoctrination."

I do not know what Mr. Searle is saying in his classroom these days, and it could be that by

any standard his reported

willingness to compromise with his fellow-teachers—something

alluded to by his headmaster—

has brought him sharply back

from the line of country to be

found in his latest anthology

and towards something that

liberals would be obliged to

swallow even if they did not

like it. (One of his present

projects is unearthing the

"facts" about the 1926 general

strike.)

Yet he does not himself seem

to have changed his mind about

the best approach to teaching.

He feels he is part of a move-

ment of young teachers like

himself, who believe that the

Many of the individual pieces

in *Classrooms of Resistance*

place to develop "collective

consciousness and action and to

transform education into the

will to resist and organise."

If you ask the NUT, it says or not he himself is in sympathy and then cast aside inhibitions

that classroom indoctrination is with *Rank and File*: this is his about defending it.

## clear fusion Europe

Professor Sir Alan

understand that the in Parliament has in the days been told of a project in EEC research funds. Fortunately, this comes very moment when the European co-operation development of controlled nuclear power, based on the Joint European JET project, is ready to be a tragedy for if this project were not reward. In the long-term, fusion offers the hope, possibly even the for meeting the energy of the world generally. Although many difficult problems have still to be solved, it is becoming clear that the nation owns the resources in the first place gives the State a formidable and advantage in the negotiation of commercial terms, and I see no reason why it should not use its muscle to optimise its resources in the nation's interest. BNOC is not nationalisation of existing concessionaires in response to the post-investment of the oil companies that are set up to negotiate and participate in an accountable and co-operative manner with the oil companies of the management team.

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# COMPANY NEWS + COMMENT

## Lesney first half growth 'encouraging'

WITH TURNOVER up from £12.35m. to £16.07m. and profit, before tax, from £1.25m. to £1.6m., the first 24 weeks' trading outcome for Lesney Products has been encouraging, says the chairman, Mr. P. M. Tapscott.

The relative weakness of sterling helped to maintain overseas sales, but U.K. inflation remains a continuing threat to profitable manufacture for world markets, he adds.

Mr. Tapscott reports that the second half has started satisfactorily and the directors anticipate being able to increase the annual dividend by the statutory maximum.

Excluding an exchange profit of £49,000 earnings per 5p share for the 24 weeks are shown at 2.55p, against 1.89p, and the interim dividend is 0.34125p net, compared with 0.24p. The total for the year to January 31, 1975, was 0.77125p from pre-tax profits of £3.86m.—earnings 6.25p.

Oliver that it became clear from accounts which came into the Department's hands in May, that the company's solvency depended on the value of guarantees or indemnities given by its American parent, Fidelity Corporation.

The company was compelled

respite rather than a genuine revival, there is now work on hand which should result in some improvement in the second half, the chairman adds.

In view of the situation the directors do not recommend an interim dividend, against 0.45p net per 25p share. The total for the year 1974 was 1.166p from profits of £622,805.

Half-year  
Turnover 1974 1973  
£m. £m.  
16,073 12,357 53.306  
Profit 2.554 1.654 5.018  
Depreciation 367 288 691  
Dent interest 31 51 112  
Other interest 307 317 317  
Profit before tax 1,602 1,208 3,860  
U.K. Tax 207 367 873  
Overseas tax 586 281 1,166  
Net profit 999 535 1,166  
Exchange profit 499 120 344  
Pref. divs 18 18 18  
Available for current assets 1,272 1,261 1,784  
£m.  
\* Not current assets unrealised.  
† Loss.

The company manufactures "Matchbox" toys and commercial diecastings.

### • comment

The toys and games sector has been enjoying its traditional early autumn period of relative market strength and Lesney's share price has been no exception—nearly doubling to 36p since mid-August.

The interim statement is well up to external hopes, but a significant part of the 28 per cent pre-tax profit advance is explained by the fall in value of sterling, and volume was only marginally ahead. The interest charge was higher, but the overheads have risen by about 5 per cent since February, reflecting a build-up in stocks during slacker than-usual summer trading. But, in line with reports from the rest of the business, demand has now picked up quite well. So a target of at least £4.5m. pre-tax, against £3.86m., seems feasible for the full year. While Lesney does have the advantage of selling in the lower price ranges, the obvious medium-term economic uncertainties could hold the shares back for the time being.

## Fidelity Life affairs

The affairs of Fidelity Life Assurance, which has taken no new business since January, had been of concern to the Department of Trade for some time. Counsel said in the High Court yesterday.

Mr. J. Chadwick, for the Secretary of State, told Mr. Justice

decision were reversed as a result of retrospective legislation, as appears to be intended, or otherwise, a further payment may fall to be made.

### • comment

Sanderson Kayser has been beset by both falling demand and declining margins in the current year so far. Output in boomerang up in the first half, on the ground that it had an insufficient solvency margin. The hearing was adjourned until to-

day.

## Sanderson Kayser downturn

FIRST-HALF pre-tax profits of the Sanderson Kayser steel and tool manufacturing group have fallen from £431,000 to £252,000—the figure for all 1974 was £916,565.

And the directors consider profits for the second half are unlikely to equal those of the first, although, as reported at the annual meeting, they still expect the full year's result will be better than the £670,101 achieved in the year 1973.

They explain that the current year started with good order books and reasonable output was maintained for the first six months, but order intake in the period did not match deliveries and short-time working had to be introduced in many departments.

After estimated tax of £103,440 (£224,120) the first half net profit was down from £206,880 to £178,560.

The net interim dividend is again 1.22p per 25p share. Total for the previous year was 3.58p.

Also, the Board has declared a dividend of 2.125p per £1 preference share for the half-year to December 31, 1975, which with the tax credit of 1.375p amounts to 3.25p (3.3855p) per share.

As anticipated, conditions proved extremely difficult, says the chairman, Mr. J. M. Anderson.

However, over the past few weeks the inflow of orders to the drinks dispensing division increased and there are some indications of an upturn in other parts of the group.

While it is too early to judge whether this is only a temporary

couple of years yet, moving

## No interim by British Syphon

ON A TURNOVER marginally lower at £2.45m. first half pre-tax profit of British Syphon has not been contracted sharply from £406,514 to £357,522.

As anticipated, conditions proved extremely difficult, says the chairman, Mr. J. M. Anderson.

However, over the past few weeks the inflow of orders to the drinks dispensing division increased and there are some indications of an upturn in other parts of the group.

While it is too early to judge whether this is only a temporary

couple of years yet, moving

down into the cheaper, first-time buyer housing bracket has held unit sales to within 5 per cent of the previous year, but overall profit margins are considerably lower. Meanwhile, holding back on replacement land purchases brought the overdraft down to £5.1m. by June and a further reduction is envisaged for this year. At 32p, the market worth of £3.4m. compares with net tangible assets of £3.1m.; the yield is 8.4 per cent.

Dividends shown per share net except where otherwise stated. \* Estimated after allowing for scrip issue. † 90p increased by rights and/or acquisition issues.

• comment

Growth from property development at M. P. Kent is the sustaining factor behind an unexciting level of householding as building largely against firm orders has prevented Kent from being caught by the worst of the recession. Though current office lettings are particularly flat and industrial property is also quiet, new developments scheduled for this year already enable Kent to forecast a 50.2m. rise in rents without any benefit of rent reviews, which are not due for a couple of years yet. Moving

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London EC4P 4JA. Tel: 01-353 6060.

## M. P. Kent on target—pays more

COMPARED WITH a forecast that results would be "in line" with the previous year's £1.76m. profit before tax of M. P. Kent, property and housing developers, was £1.71m. for the year to June 30, 1975, after £1.11m. compared with £0.9m. in the first half.

Year-end earnings per 10p share are shown to be up from 8.7p to 9.8p and dividends total 1.70p net, up from 1.5825p, with a final of 1.209p.

Chairman Mr. M. P. Kent "is again confident that shareholders' assets represented by net tangible assets will show a further significant increase during the current year."

The annual rental income on prime property investments now £14,000-70 per 10p growth (£302,000). Balance gearing is being maintained between property trading, investments and housing activities, says Mr. Kent.

Overdrafts were reduced by £2.3m. during the year and adequate facilities remain available.

Housing activities have been maintained, completing and selling 622 residential units. House sales are currently "buoyant" up 13.4 per cent, which should be covered 14 times.

Sales 1,396,118 9,586,741  
Trading profit 2,473,000 1,760,000  
Rents received 1,018,817 118,867  
Of interest 1,185,691 914,673  
Profit before tax 1,711,319 1,760,000  
Taxation 528,561 345,723  
To capital reserves 368,561

\* Being surplus valuation on property investments completed.

• comment

ON A TURNOVER marginally lower at £2.45m. first half pre-tax profit of British Syphon has not been contracted sharply from £406,514 to £357,522.

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However, over the past few weeks the inflow of orders to the drinks dispensing division increased and there are some indications of an upturn in other parts of the group.

While it is too early to judge whether this is only a temporary



Mr. P. M. Tapscott, chairman of Lesney Products.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding for last year	Total
BSG International	int. 0.33	Nov. 28	nil	nil
British Syphon	int. 1.22	—	1.24	1.24
Bryant Holdings	int. 1.22	Dec. 20	1.24	1.24
Glen	int. 1.22	Jan. 6	1.24	1.24
W. & J. Glostrup	int. 1.77	Nov. 14	1.17	2.32
M. P. Kent	int. 1.21	Dec. 12	1.16	1.59
Lesney Products	int. 0.34	Jan. 2	0.24	0.58
Malayalam	nil	—	0.47	0.32
M. F. North	int. 0.25	Jan. 6	0.25	0.67
Sanderson Kayser	int. 1.22	Jan. 6	1.23	3.58
Wolverhampton Die	int. 0.35	Dec. 12	0.45	0.78

Dividends shown per share net except where otherwise stated.

\* Estimated after allowing for scrip issue. † 90p increased by rights and/or acquisition issues.

## Duport down £3.86m. for at midway

FIRST HALF (to July 31) group pre-tax profit of Duport contracted from £1.4m. to £1.45m. mainly reflecting a decline in demand for steel which fell particularly sharply towards the end of the second quarter, the directors report.

No significant improvement in the general level of demand is expected in 1975 and, in the circumstances, the group "will do well" if results for the second half equal those of the first. Total profit for the year to January 31, 1975, was £1.0m.

However, they are confident that plans devised to deal with a recession will result in the group being able to resume its advance when conditions improve.

Stated first half earnings per 25p share decreased from 8.49p to 7.14p, or 16.6% to 13.9p fully diluted. A same again interim dividend of £1.4375p net is declared, and the directors expect to maintain the final at £1.8588p.

Steel turnover 1975 1974  
£m. £m.  
12.125 12.028 5.000  
Steel profit 10.151 9.151 5.627  
Engineering 18.145 16.367 3.681  
Domestic products 31.789 14.754 3.225  
General 1.162 1.162 0.369  
Overseas div. sales 1.24 1.24 0.369  
Total external 71.227 63.812 17.748  
Steel profit 10.151 9.151 5.627  
Engineering 1.162 1.162 0.369  
Domestic products 31.789 14.754 3.225  
General 1.162 1.162 0.369  
Overseas div. sales 1.24 1.24 0.369  
Bank 1.118 1.118 0.369  
Total 12.125 12.028 5.000

While other bank borrowing is at present remain constant within the facilities available a number of older projects planned, it is considered to conserve resources major projects have to be deferred until more levels of cash flow return.

The steel plants operated at a much reduced levels of activity. The modern re-rolling and bright drawing units, however, demonstrated their ability to operate profitably despite recession diffi-

culties but the outdated making plants returned to profit losses.

The level of activity engineering division was still by the market for components agricultural tractors which remained strong and went so to offset the marked reduction in demand for passenger other components.

The first phase of the to increase the output efficiency of the continuing at London works has been completed and should make substantial contribution demand for steel returns reasonable levels, the d

board.

To combat rising costs falling margins were put in July to implement reorganisation of the bed division facilities. Production now concentrated on two's substantial savings will re-

Environmental objection

ing modernisation of the

making plant in South West

now been overcome and

object now open to tend

of the finance for this

has already been provided

proceeds of the rights is

the loan of £16m. from

Bank.

While other bank borrowing is at present remain constant within the facilities available a number of older projects planned, it is considered to conserve resources major projects have to be deferred until more levels of cash flow return.

The steel plants operated at a much reduced levels of activity. The modern re-rolling and bright drawing units, however, demonstrated their ability to operate profitably despite recession diffi-

levels of cash flow return.

In the meantime activity

being reviewed to identify

eliminate those operation

# etter than expected 1.56m. for Bryant

than expected pre-tax £1.58m. is announced by earnings for the year to 1975, compared with the previous year.

After first half profits of £1.32m. to £1.58m. the Mr. A. C. Bryant, chairman, who has announced a total of £1.36m. for

earnings per 25p share from 1.56p to 3.3p per share.

A final dividend of 3p per share, net of tax, to 1.53p per share is the permitted.

the current year. Mr. Bryant in present conditions is a successful forecast, is virtually

However, the management is determined to prevent difficulties and of its ability to do so.

Attention was paid to

flow and the financial

now stronger than for

years.

er book is reasonable

sales are holding up,

are still inflating at

current rates though,

private housing is now protected by

clauses.

endeavour is being used

and improve efficiency

avenues of activity and

are being investigated

the future.

1974-75 1975-76

£m. £m.

net 45.000 45.000.000

1.577.968 1.580.000

1.521.367 2.362.360

306.785 1.123.514

659.103 1.478.729

52.283 1.461.729

118.754 1.129.942

363.131 277.309

\* Extraordinary item. \*\* To

als were achieved after

all interest charges

addition providing for a

duction in land values

100,000. The entire land

h housing and commu-

ther valued at cost or

market value whichever

is. The directors are

hat overall the present

value of the land stock is

cess of the balance sheet

ng the tax charge of

the chairman says this

than might be expected

of associates are not

for group relief. In

an extraordinary item of

tax of £559,863 is due

to claim relief in

cases which will in effect

it is the maximum

liability assuming 52

corporation tax.

directors' opinion that an improvement of £100,000 from

Bryant in the second half under-

## KAMUNTING TIN

### DREDGING

EVIEW OF THE YEAR BY

MR. D. R. MITCHELL

Sixty-second annual shortly a statement of the

meeting of Kamunting Tin Mining Limited will be

November 6 at 55-61

London, E.C.2.

lowing is the statement

Chairman, MR. D. R. MITCHELL

which has been

with the Report, and

for the year ended

1974.

total tonnage of tin rising in the tariff for electricity

the Peang market

789 per picul to M\$1.18

offset the fall in out-

profit before tax at

was consequently higher

figure of £711,055 for

ous year.

creased Dividend

th March an interim

of 2p per share was

a final dividend of 5p

is now recommended

Board, making a total

Tin Agreement. In Malaysia

share for the year, and Thailand these sums are in

to 10.674p per share

mpared with 8.428p per

last year. This

in dividend payments

approved by the

After providing for

tributary areas. However, the

we have not yet been affected by

export control.

Last year mention was made

of an application for a pro-

pecting licence over a large area

of the West coast of Thailand,

ing in deep water. Preliminary

prospecting over this area was

undertaken during the fair

weather period. Although

nothing particularly significant

or encouraging in the way of

tin values was disclosed, some

the intention during the 1975/76

programme in adjacent areas. However, it

must be emphasised that if this further testing gives more

encouraging results than those

obtained, no new mining

development can be expected to

result in the near future from

this prospecting.

Trinity

In conclusion, I would like to

pay tribute to my predecessor,

Sir Douglas Warling, who was

advice and guidance were of

great benefit to your Company.

At the same time I extend a

warm welcome to Sir Andrew

Crichton, who joined your Board

on 15th November, 1974 and who

under review. Sub-

to the year-end No. 2

was shut down per-

July and Thailand during the year

this Statement No. 1

and those were able to renew

still operating but will direct contact with the manage-

ment organisation, staff and

a few weeks upon the labour. I would like to express

the Board's appreciation of their

effort on how best to dispose

continued and efficient efforts on

Company's assets at behalf of your Company both in

is being looked into. The Far

East and here in

holders will receive London.

the impression that the products downward trend has at least bottomed out. Lower interest rates have flattened that pattern, so far as the market is concerned, for the purpose of considering last year's financial statements and the contribution from the recently acquired subsidiaries, where despite continued strong growth at the lower end of the scale, profit margins are down by a third. Properties, let alone a third, are still in its development stage so no substantial contribution to profits is expected for a couple of years, but civil engineering has plenty of work in hand for the time being.

So, Bryant's some idea of prospects for these two divisions, but the key to recovery lies in an upturn in house prices. At 25p a p.t. of 7 has a couple of months to hand against the sector average.

TD-DAY

Interim, final, Board and Profit and Loss, Directors' Report, Annual, Financial Statement, and the like.

Associated Industries, Investment Trust Corporation, Kodal International, F. J. C. Wood, A. C. Bryant, R. G. Warling, G. W. Wooldridge, Spencers, Finlays, Sidney C. Banks, Commodity

Group, London, Birmingham, Manchester, Liverpool, Glasgow, Edinburgh, Belfast, Dublin, and the like.

Associated Industries, Investment Trust Corporation, Kodal International, F. J. C. Wood, A. C. Bryant, R. G. Warling, G. W. Wooldridge, Spencers, Finlays, Sidney C. Banks, Commodity

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# Conti-Gummi hoping for a hard winter

By GUY HAWTIN

CONTINENTAL Gummi-Werke, West Germany's largest tyre producer, is still unable to forecast nine months of 1975 turnover totalled DM1.02bn. for the same period of last year.

Its report on the first nine months of 1975 indicates that much depends on the performance of winter tyre sales. Last year—when Conti more than halved its 1973 loss—it was a mild winter. If this year is a harsh winter, one sale of heavy duty snow tyres will obviously be stimulated.

However, independent observers here cannot but feel that the chances that Conti will break even are growing extremely slim. Although domestic motor sales are well over last year's level, Conti's home turnover is down on 1974 and exports are heavily depressed.

The concern appears to have made valiant efforts to cope with a considerably worse market situation than last year, but the upswing, forecast for this autumn, has failed to materialise. Therefore, despite productivity increases, it is hard to believe that Conti is still continuing "to move at the trot" reported in June.

There are encouraging signs however. Turnover, which was 9.1 per cent. down on the 1974 level at the end of June this year, was only 7 per cent. below the previous year's figures at the

FRANKFURT, Oct. 13.

## Astra lifts sales by 17%

By John Walker

STOCKHOLM, Oct. 13. IN ITS eight months' interim report Astra, the Swedish pharmaceuticals group, is sticking to the profit forecast which it made last April. Then Astra said it expected profits for this year to show a 20 per cent. increase on 1974.

The profit development abroad has been better than anticipated. But in Sweden, costs have risen unfavourably and cannot be compensated for by increased prices.

During the first eight months of this year group sales rose by 17 per cent. to Kr.820m. (£91m.). A breakdown of the sales figures shows that the major increase was accounted for by the pharmaceutical division which rose by 22 per cent. Kr.612m. (£68m.). Chemical products division sales rose by 3 per cent. to Kr.147m. (£16m.), while sales in other divisions increased by 10 per cent. to Kr.51m. (£7m.).

## Thomson-CSF sees decline in earnings

By Rupert Cornwell

PARIS, Oct. 13. THOMSON-CSF, the sophisticated electronics and weapons subsidiary of the Thomson-Brandt group to-day reported a slight fall in first half pre-tax profits to Fr.46.5m. from Fr.48.3m. in the same period of 1974.

Consolidated turnover of the Thomson-CSF group, on the other hand, climbed 18 per cent. to Fr.2.55bn. net of tax from Fr.2.16bn. The Board is expecting net earnings for the whole of this year to be slightly down on last year. The reasons it underlines lie mainly in the world component crisis whose impact had already been felt in the first six months. The group's electronic equipment business—it is a major supplier of weapons and radar systems for the French armed forces—is in excellent condition, it added.

Reuter reports: Ste Rondine Colas net 1975 first half profit was Fr.14.07m. (5.85m.), depreciation 13.29m. (12.23m.) and tax 9.92m. (1.68m.).

The profit increase reflects payment of dividends by foreign subsidiaries, higher prices and last year's exceptional 18 per cent. levy on company profits.

\*

Ste Nationale des Petroles D'Aquitaine said it decided in principle to build a 20,000 tonnes a year paraffin-sulphuric plant in southwestern France, costing around Fr.80m.

While it is hardly a convenient food by British or American standards, the trend represents quite a switch from the traditional German way of doing things. But although a majority of West German housewives still prefer to buy the beans and grind them at home, more and more shoppers are turning to the general grocery stores for their coffee supplies and away from the specialist retailers.

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Write Box E.6676, Financial Times, 10, Cannon Street, EC4P 4BY.

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Please reply to Box E.6677, Financial Times, 10, Cannon Street, EC4P 4BY.

### OVERSEAS CONSTRUCTION

Construction Company founded & run down in home orders has booked contracts and has now established excellent contacts and opportunities for profitable work in West Africa. An established business could easily be built up on the basis of these contacts and provide support to develop these opportunities.

Please reply to Box E.6678, Financial Times, 10, Cannon Street, EC4P 4BY.

### HOLIDAY AND LEISURE CENTRE

Businessman wishes to meet prospective participants for development of existing company. Capital required in region of £25,000-£30,000 for premises available. Security available in the form of freehold property.

Please reply to Box E.6679, Financial Times, 10, Cannon Street, EC4P 4BY.

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# Sticks behind the carrots in Ethiopia's land reform

FROM OUR ADDIS ABABA CORRESPONDENT

AS ambitious pro despite a vigorous Government campaign intended to destroy the rural land reform movement, the Government's credit in the middle of rural land reform was in serious trouble. The economic and revolutionary triumphs of the 60,000 zemachas has taken a beaten path of failure. First came an announcement that the one-year term of duty of each campaigner had been arbitrarily doubled (due, among other things, to some campaigners not even reaching their assigned areas because of transport difficulties). Then, and much more dramatically, came the arrest of 1,400 student campaigners for what was called "reactionary" behaviour. Most of the arrested students were released after a five-week spell in detention, but according to a Government statement, 11 remain in jail "to be taught discipline."

## Tribute

Just as the students were being released, accompanied by rumours in Addis of an unprecedentedly generous official tribute to the part in the countryside. But students had played in bringing down the former regime, which because of a paucity of information, and most attempt at political fence-sitting discounted. These, mending by the Government, refused to go away came the news of the violent

death of one of the Government's bated to each peasant-tenant dancy.

The shooting of Ato Bezaebach Gebre, 42, chief administrator of Beheremien in Simeien region by

the people of the Government's

surprised few people who had

watched the Government's

attempts to institute rural land

reform in the traditionally rebel-

ous northern parts of the

country.

Equipped with poles, tape measures, survey maps, and much optimism, Halle and his colleagues have been distributing the list of names of the zemachas and according to the terms of the decree. Halle, who is of a garrulous, courteous disposition, says that division up the land was relatively easy, despite the horrendous complications of family tenure. Explaining the Government's thinking behind the move, the collectivisation of the ten-hectare holdings into unified village-community systems led to real trouble, he said.

The Government seems to have overlooked the peasant farmer's rock-like conservatism. In a life

of abject poverty, subsistence scratching of the soil, and the belief that periodic climatic disaster, like leprosy or blindness, a divine retribution for some appalling sin, the only way out

for the peasant farmer could cling

to was his relationship with his

rural land reform programme.

Ethiopia is a land which excels in creating stupendous difficulties about most things, but nowhere more so than in the system of land tenure. Many varieties of differing degrees of complexity, probably the farmer's most prized notions of freedom. To exist when the Government, by decree, abolished all relationships between landlord and tenant. In most, but not all, areas, the decree meant that the northern peasant views any landlord's land was divided into Government, but especially one-ten-hectare parcels to be distributed features an Amhara ascen-

highlands have traditionally used methods of showing their went forces; it recently caused the Government to make that Chinese road-building team working in the Bahar Dar area had been evacuated by air after it had been caught in the crossfire between "reactionary elements" and troops. The Chinese are reported not to be pleased at this turn of events. The Government said last week that its security forces had killed 64 people in Wollo region and 17 in Arussi for resisting land reform.

Halle says that his patient explanations of the economic benefits of collectivisation to the highland peasants were met with a blank refusal to co-operate in any way. He has, he says, been rejected mostly with courtesy, but sometimes with the scorn reserved for prophets in their own country.

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The effect of all this on food

supplies, plus that of officially

admitted difficulties with trans-

port from remote areas, is

exceptionally difficult to gauge.

There have been reliable eye-witnesses

that large amounts of grain and other food crops have been left

burning in the fields for want of

transport. In a country where

famine relief is still a crucial

operation in the far south (Ogaden) that is a matter of

scandal. But, generally, there

are indications of an exceptionally good harvest during the last

year (which, by the Ethiopian calendar, ended last month).

However, there has been a

pronounced shortage of the

staple teff grain in the capital, and this has now been admitted,

in Gojam, near the western

shores of Lake Tana, there have in a familiar Ethiopian official

manner, by way of a statement "co-operating" to grow food for the domestic market. But it has to be said that supplies would "soon" be imported.

More significantly, the Minister's permanent secretary, Dr. Ashagre Yiglesem, recently said that problems in the "teff market" are being caused by lack of co-operation" by the members of some co-operatives set up by the zemacha, and that this lack of co-operation sometimes went to the extent of "clashes" with the authorities.

## Air fares

A car was offered recently in the shape of 50 per cent reductions in air fares from rural areas to the capital to help the farmers' representatives to attend the anniversary celebrations of the revolution.

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## Ominous

Hale, however, has noted a more ominous trend: the determination on the part of many farmers to return to self-sufficiency agriculture. This is reflected in reports from seed merchants of a significant drop in orders in some regions. It could be that the Government is not able to weather a short-term food shortage; there have been reports that the Government has been buying food for stockpiling, and also that it has diverted aid programme food for the Ogaden to the towns. But any long-term interruption in supplies from the provinces would clearly be of the first importance economically.

It would, of course, be nonsensical to suggest that none of the 3.5m. peasant farmers registered in more than 16,000 does to urban intellectuals.

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SHOULD AND

## WALL STREET + OVERSEAS MARKETS

## + FOREIGN EXCHANGES

## Up 13 on New York City debt hopes

BY OUR WALL STREET CORRESPONDENT

A STRONG RALLY developed in front reaction to Press component on an unpublished Parliamentary report making proposals attributed to signs from Washington that Congress might avert a for a planned Capital Gains Tax. New York City debt default with its potentially wide market repercussions.

The Dow Jones Industrial Average climbed 13.86 to 837.77 and the NYSE All Common Index gained 66 cents to 847.33, while rises led falls by 921 to 578.

Metals tended to decline. Electricals and Utilities were easier, Trading volume, however, further decreased 2.86% to 12,026 shares, with many institutions observing Columbus Day—a Bank Holiday in most of the country.

Over the past week-end, Vice-President Rockefeller, a former Governor of New York, changed his position to support a Federal bailout of the City. Further, the Senate Banking Committee appeared to be moving toward a more favourable attitude on Congressional action—and a Congressional Budget Office study indicated that Federal action was the only way to avert a default.

However, the White House indicated Rockefeller and President Ford were at odds about Federal action to help the City.

Fort Howard Paper added \$1 at \$247; and Dorr-Oliver \$1 at \$151, each on higher third quarter earnings, but Rohm and Haas lost \$1 to \$61 on lower earnings.

Some advanced \$1 to \$207 on a \$103.5m. Iranian pipeline contract.

Texas Instruments moved up \$3 to \$105 on the introduction of new micro/minicomputers.

Gulf Resources gained \$3 to \$18 while Southdown held unchanged at \$104 on merger plans.

Gordon Jewelry fell \$2 to \$104. Dexter tacked on \$3 at \$111 on third quarter net up by about 15 per cent, plus a likely dividend increase.

Offs Elevator fell \$1 to \$31—United Technologies, up \$1 at \$85, denying a rumour that it plans to acquire Otis Elevator.

Pitman recovered \$2 to \$273, after falling \$3 on Friday, probably due to an erroneous report that it was changing its price and the quantity of coal it ships to Japan.

Digital Equipment picked up \$4 to \$134; Polaroid \$2 to \$40; IBM \$4 to \$210.

Pizza Hut gained \$1 to \$227; Stouffer's up \$1 to \$292.

The American SE Market Value Index moved up 0.33 to 84.46, with advances outnumbering declines by 278 to 213.

Note: the most active issue, were lifted \$2 to \$8 on a volume of 59,500 shares.

Mark Controls rose \$2 to \$191; and Diversy \$1 to \$241.

OTHER MARKETS

Canada closed. Canadian Stock Markets were closed yesterday for Thanksgiving Day.

PARIS—Lower over a wide

Royal Dutch shed \$1.01 to \$2.80, Unilever \$1.02 to \$9.30, Phillips \$1.02 to 22.80 and AKZO \$1.04 to \$3.24.

Shipments and Bankings were mixed as were local Industrials.

Van Gelder rose \$1.5 to 2.6 amid rumours of take-over negotiations.

Bonds were \$1.020 to \$1.030 higher.

GERMANY—Mixed trend, with selling pressure increasing during the afternoon.

Banks declined. Electricals were mostly lower.

U.S. shares eased. South African Gold Mines improved. Zaireans declined. Dutch and French sectors lost ground, and Germans finished narrowly mixed.

AMSTERDAM—Most stocks were somewhat lower in very quiet trading.

Leading Banks were barely

demand. Demag were up \$1.40 to 17.5 after it reported new orders rising 15 per cent to \$24,400m. in the first nine months of this year.

In Stores, Herten firmed DM56 and Kaufland DM5.

Vebe were little changed—its chairman said the concern has no hope this year of any profits on oil-refining.

The Bond Market was very quiet. Regulating Banks bought DM13.4m. nominal of stock.

SWITZERLAND—Featureless in very quiet trading. Markets showed no reaction to the favourable Consumer Price growth rate in September, which was offset by the recent weakness of the dollar exchange rate.

Machine Makers generally advanced up to DM4.5 on active

trading.

Leading Banks were barely

steady. Financials and Insurances were little changed, while Industrials were slightly irregular.

Sandoz shed Frs.10 to 3,850, despite improved group sales since end of June.

State Banks were steady in moderate activity.

Among Foreign shares, Dollar issues were easier. Dutch and German stocks maintained.

MILAN—Many shares closed at or near their year's low with pre-Settlement liquidation finding new buyers. Operators took a very cautious view of the current Government-Union dialogue.

Bonds also tended lower.

OSLO—Generally quiet.

COPENHAGEN—Mixed to slightly higher in fair dealings.

TOKYO—Slightly lower, but above the worst on selective buying. Volume 180m. shares.

Oils firmed on expectation of higher oil product prices following the OPEC oil price rise. Other Resource-Related shares also rose.

Sony gained Y80 to 2,880, its plan of a free share issue came after the market closed.

AUSTRALIA—Firm and active with Coals particularly in demand following Government indications that Export Controls on coal would be loosened.

Utan rose 50 cents to an all-time high of \$1.50. The oil unit finished at its lowest level of the day against most major currencies.

The Canadian dollar fell to 97.80 U.S. cents from 97.32.

Gold lost \$2 to \$141.42, but

business was subdued as a result of the closure of the New York

U.S. Monetary Fund in Washington.

Values are for currencies against the SDR as calculated by the International Monetary Fund in Washington.

1 Basic discount. 2 Rates given for currencies closing day.

26.97

1975 1976

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## TRADING AND RAW MATERIALS

tin U.K.  
in crop  
imate

## W. German consumption surprise boosts cocoa

BY RICHARD MOONEY

EST official estimate of a U.K. grain harvest of 200,000 tons

duction in the Home area. Authority fore-  
casts the Ministry of Agriculture's estimates of yields per acre. The barley yields at the September were slightly  
the figures for the pre-  
but the data yield

anges would mean a 200,000 tons in their

the HGCA said bringing total to around the 14,000

anticipating a 10,000-ton

with reaction on the markets yesterday.

S. crop estimates published on Friday by Department of Agricultural trading had closed for end. Chicago markets

Tokyo, Reuter reported Len Durman, general of the Australian Wheat

said that Australia's

sidering selling 1m

more of wheat to Japan

Despite the Australian wheat

improved satisfactorily

75m. of the estimated

nes harvest would be

for export, he told the

food agency.

trast, Brazil's main

Rio Grande do Sul,

lose 20 to 25 per cent

urrent wheat crop

forecast at about 2m.

cause of heavy rains

weeks.

barley prices appear

aining at the current

for the next few

arned Mr. Hugh Paul,

airman of the Masters

of Great Britain. A

export trade in malting

barley is going on and

consumers will have

with prices, he told the

n's annual meeting in

IN STOCKS

LUMINUM

stocks of primary

rose to 3,357,000

end-August compared

0,000 tonnes at the end

1974. The International

luminium Institute dis-

luminum stocks, con-

forms of primary and

ingot metal in-process,

ill products and scrap,

926,000 tonnes at end-

against 3,094,000 tonnes

August 1974.

THE MARKET REPORTS AND PRICES

METALS

Lead further ground on

the London Exchange. The lead com-

ined price fell yesterday, but centred

for the Columbus

Although in line with most

the market, it took the total to an all-time

depressed sentiment, as did

one of sterling. After falling

in the last two weeks, it

recovered demand and

it fell 10m. on the afternoon

over 12,875 tonnes.

THE MARKET REPORTS AND PRICES

SCREWS

Lead, 50c, 437 1/2

Div. 1, 438 1/2

Div. 2, 439 1/2

Div. 3, 440 1/2

Div. 4, 441 1/2

Div. 5, 442 1/2

Div. 6, 443 1/2

Div. 7, 444 1/2

Div. 8, 445 1/2

Div. 9, 446 1/2

Div. 10, 447 1/2

Div. 11, 448 1/2

Div. 12, 449 1/2

Div. 13, 450 1/2

Div. 14, 451 1/2

Div. 15, 452 1/2

Div. 16, 453 1/2

Div. 17, 454 1/2

Div. 18, 455 1/2

Div. 19, 456 1/2

Div. 20, 457 1/2

Div. 21, 458 1/2

Div. 22, 459 1/2

Div. 23, 460 1/2

Div. 24, 461 1/2

Div. 25, 462 1/2

Div. 26, 463 1/2

Div. 27, 464 1/2

Div. 28, 465 1/2

Div. 29, 466 1/2

Div. 30, 467 1/2

Div. 31, 468 1/2

Div. 32, 469 1/2

Div. 33, 470 1/2

Div. 34, 471 1/2

Div. 35, 472 1/2

Div. 36, 473 1/2

Div. 37, 474 1/2

Div. 38, 475 1/2

Div. 39, 476 1/2

Div. 40, 477 1/2

Div. 41, 478 1/2

Div. 42, 479 1/2

Div. 43, 480 1/2

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Div. 89, 526 1/2

Div. 90, 527 1/2

Div. 91, 528 1/2

Div. 92, 529 1/2

Div. 93, 530 1/2

Div. 94, 531 1/2

Div. 95, 532 1/2

Div. 96, 533 1/2

Div. 97, 534 1/2

Div. 98, 535 1/2

Div. 99, 536 1/2

Div. 100, 537 1/2

Div. 101, 538 1/2

## STOCK EXCHANGE REPORT

Quietly dull day in markets awaiting trade figures  
Share index 3.5 lower at 335.9—Glaxo react late

## Account Dealing Dates

## Option

First Decr. Last Account Dealings tions Dealings Day Sep. 22 Oct. 2 Oct. 3 Oct. 14 Oct. 6 Oct. 16 Oct. 17 Oct. 20 Oct. 30 Oct. 31 Nov. 11 \* New time dealings may take place at 9.30 a.m. two business days earlier.

With interest restrained pending to-day's announcement of the September trade figures, stock markets made a rather rugged showing as the second leg of the Account got underway yesterday. After a hesitant start, leading industrials drifted lower and by 1 p.m. the FT 30-share index was showing a loss of 3 points at 336.4. Thereafter, trading was almost at a standstill and prices barely stirred until the late dealings when a further easing in prices left the index 3.5 down at its lowest of the day at 335.9. British Fund's fared little better in the way of activity, but after an easier opening, prices hardened to end the day without much alteration on balance. The Government Securities index closed 0.02 lower at 352.4.

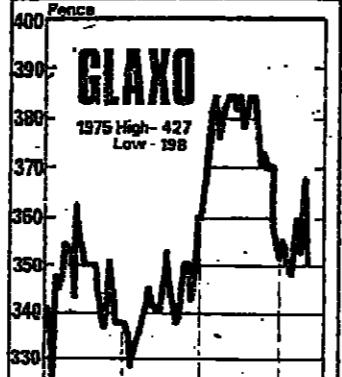
Second-line equities failed to produce much in the way of features, although week-end Press comment prompted the odd bright spot. Overall, the trend was mixed, but for the most part, quoted Industrials and the FT-Actuaries All-Share index eased 0.5 per cent. to 148.97. Official markings of 6,513 compared with 4,844 last Friday and 6,202 a week ago.

Gold shares also put on a rather uninspiring performance. Nevertheless, final quotations were a little better and the Gold Mines index closed 2 points higher at 253.3.

## Gilt's resilient

Gilt-edged put up a resilient performance in view of the rather depressing estimates which were circulating of the September trade deficit, due to be announced

to-day. Business was, of course, restrained by these oppositions and early in the day quotations drifted 1 lower before later reverting to Friday's closing levels. The shorts were additionally required to digest the effects of the new short "tap" at Treasury 111 per cent. 1981, of which £600m at 96 1/2 to be issued. Subsequently, the old "tap" Treasury 91 per cent. 1980, slipped 1/2 to 89 1/2, but Treasury 3 per cent. 1977, gained 1/2 more to 85 1/2. Among recently-issued Fixed Interest stocks, Islington 14 per cent. 1985-86, in £10-pd



July Aug Sep Oct

were marked a penny higher to 49p following week-end Press comment.

Magnet Joinery became a late day feature in Buildings, easing 8 to 130p on news of the agreed merger with Southern-Evans. 31

Treasury 111 per cent. 1981, of which £600m at 96 1/2 to be issued.

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Fixed Interest stocks, Islington 14 per cent. 1985-86, in £10-pd

rose 1/2 to 84 1/2.

The easier tendency, which began late on Friday in the investment currency market, continued yesterday in small trading and the premium closed 1/2 points lower at 99 1/2 per cent. There was no full in the recent inquiry for Antofagasta 5 per cent. Preference, which gained 1/2 point more to 85 1/2. Yesterday's SE conversion factor was 0.6321 (0.6222).

## C. E. Heath up

C. E. Heath were a firm market in Insurance, rising 11 to 246p, while Legal and General edged forward a penny to 131p; the latter's interim figures are expected tomorrow.

Composites lacked support and drifted lower to display falls of up to 5 by the close.

The big four Banks closed with small irregular price movements after a quiet trade. Barclays hardened 2 to 300p, after 296p, but Midland eased 2 to 275p and National Westminster closed 3 down at 233p. Slater Walker eased a penny to 32p in Merchant Banks, while Provident Financial hardened 2 to 74p in Hire Purchases.

A little of interest took place in Breweries, which closed with small losses after a quiet trade. Elsewhere, Distilled Spirits improved 2 to 195p, but the port and sherry 34 to 115p, but 47p, while similar improvements in mixed Chemicals, ICI lacked support and shed 2 to 285p, and Fisons declined 4 to 37p. Further consideration of the higher first-half profits helped Storey Brothers 2 to 190p, and International Paint, 190p. Isostock Johnsons improved 3 to 94p and Marshalls (Ballards) put on 2 to 65p.

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Tuesday October 14 1975

## Stonehouse expects to make Commons statement soon

BY PHILIP RAWSTORW

MR. JOHN STONEHOUSE, Labour MP for Walsall North, who was yesterday accused of further offences over his application for legal aid, said last night that he was confident that he would be allowed to make a personal statement to the Commons in the next few days.

Speaking after his 40-minute meeting with the Speaker, Mr. Sewyn Lloyd, Mr. Stonehouse said that the statement would not be concerned with the criminal charges against him.

"I have no worry about the courts and do not want to use a personal statement as part of my defence," he declared.

Mr. Stonehouse, who is accused of an attempted £125,000 insurance fraud and the theft of more than £21,000 from the funds of a London export company, had earlier successfully applied for the adjournment of committal proceedings against him at Horseferry Road Court so that he could attend the Commons.

He entered the Commons Chamber just after 3.30 p.m. and

stood at the Bar of the House for a few minutes, listening impassively to a protest by Mr. Max Madden, Labour MP for Sowerby, who told the Speaker that a statement from Mr. Stonehouse would "not be universally welcome".

The Speaker, cutting the protest short, said that it was a matter for him to decide whether a statement should be made and to approve its contents.

Mr. Stonehouse, ignored by both nearby Labour and Tory MPs, left the Chamber as the Commons began to debate the Community Land Bill but he later voted with the Government in one division.

Working in the Commons Library—his old office and desk have been allocated to another MP—Mr. Stonehouse tabled a number of questions to the Home Secretary about the interception of his mail while he was on remand in prison.

Mr. Stonehouse said last night that he intended to return to the Commons to-day to table

He had stolen money from

further questions and would be in "constant communication" with the Speaker about his statement.

As the committal proceedings on 21 charges of theft, forgery, conspiracy and attempted fraud opened yesterday, Mr. Stonehouse was accused on two further counts of lying over his application for legal aid.

Outlining the main prosecution case against Mr. Stonehouse and his former secretary Mrs. Sheila Buckley, who is also charged with theft and conspiracy, Mr. David Tudor Price alleged that Mr. Stonehouse had become acutely aware of his debts last year and had begun an elaborate plan to fabricate his death and to get funds in false names in Switzerland and Australia.

Mr. Tudor Price alleged that Mr. Stonehouse had approached the widows of two men who had died in a Walsall hospital and had obtained details about their lives which enabled him to pose later as either of the dead men.

Court hearing Page 18

## 'Green £' devaluation proposed

By Robin Reeves

LUXEMBOURG, Oct. 13.

THE BRITISH dairy industry's campaign for a higher milk price to cope with the steep rise in costs bore fruit here this evening when a formal proposal to devalue the Green Pound by 5.8 per cent. was placed on the table of the EEC Council of Agricultural Ministers meeting by the European Commission.

As expected, the proposal is approved by the Council to-morrow. British dairy producers stand to gain an extra 2.3p a gallon. The retail price of milk, on the other hand, is likely to go up by 1.5p a pint at the end of the month instead of just 1p a pint as planned. The only way this could be avoided would be by increasing the consumer subsidy on milk and milk products presently running at £270m. in the full year.

A further rise in bacon, canned hams and other processed pig meat product prices is also virtually certain when the devaluation goes through. However, the Commission's proposal evidently allows for the impact on other food products to be staggered. The effect on beef would be delayed until after Christmas and on cereals until the start of the new season on August 1, 1976. Thus the price of bread and other grain-based food items will be isolated from the effect of the devaluation for the time being.

The green pound is the exchange rate between sterling and the EEC's notional currency, the unit of account for agricultural purposes. Devaluation has the practical effect of raising official agricultural prices to U.K. farmers and cutting the EEC subsidies, worth millions of pounds a month on many of Britain's food imports.

This latest move—there was a 5 per cent. green pound devaluation last July—brings British farm prices closer into line with common EEC levels.

There is expected to be pressure from some member Governments for amendments before its return to the Council for expected formal approval by Ministers to-morrow morning.

At the same time, the Commission announced it was opening formal legal proceedings against France with the aim of persuading the French Government to lift its illegal 12 per cent. tariff against cheap Italian wine imports.

## Crown Agent guarantees expected to-day

By MARGARET REID

LUXEMBOURG, Oct. 13.

EXPLICIT Government assurances of support for, and guarantees of, the Crown Agents, in

face of a position of technical insolvency resulting from the past year's losses are expected to be spelt out to-morrow or on Thursday.

The assurances are looked for in a statement in Parliament by Mr. Reg Prentice, Minister for Overseas Development, coinciding with the publication of the 1974 accounts of the Agents, who last year received an £85m. official grant to lend on a financial crisis.

The accounts are likely to show a large loss, after provision of some £130m. as consequence of the past involvement of the Agents—who handle purchasing and investment for 90 overseas Governments—in the troubled secondary banking and property sectors.

The losses disclosed will not be completely covered by the £85m. grant and previous reserves, and the relatively small gap will involve what will, in a technical sense, be a degree of insolvency. However, since the Agents are not an incorporated body, there will be no need for a further grant, at least at this stage.

This question is thought to have been ventilated in relation to the Agents' claims in connection with the settlement of the affairs of certain of their large creditors, notably the troubled Stern group, to which it has loans of nearly £40m. outstanding.

Mr. Prentice is likely to refer to this subject and to indicate

in what way the Government can help.

It would be surprising if there was not considerable understanding on the Opposition side for the Government's approach to the problem, accumulated in the past by the Agents, since the events leading up to the large losses to be disclosed took place under both Conservative and Labour administrations.

In particular, the unpublished report on the Agents in 1973 by the former senior civil servant Sir Matthew Stevenson was presented before the present Labour Government took office in 1974.

Consideration of the Crown Agents' future organisation is likely to be a relatively long-term process, perhaps being conducted on the basis of a Government Green Paper or White Paper. This would allow the Agents' many overseas customers or "principals" to be consulted at leisure.

The eventual pattern could be some form of statutory company or public corporation for the on-going activities, while the diminishing secondary banking and property business was handled under different arrangements.

On Thursday, the Hospital Junior Staff Committee of the British Medical Association and the Junior Hospital Doctors Association, will meet in London to discuss the situation. If they have not got anywhere with the Government by then, they are threatening to consider what action should be taken.

The Plymouth doctors will resume normal duties to-day after their 24-hour strike pending not only Thursday's meeting, but also talks they have arranged with Dr. David Owen, MP for Plymouth, Devonport, and Minister of State for Health, next Saturday.

Yesterday, consultants at the five Plymouth hospitals took over treatment of emergency cases.

Spokesmen for the Junior Hospital Doctors' Association yesterday accused Mrs. Barbara Castle, the Secretary for Social Services, of having gone back on her words that nobody should suffer a loss of earnings as a result of the new contract.

Hints of spending switch.

Page 8

## New total of jobless teachers increases NUT fears

By MICHAEL DIXON, EDUCATION CORRESPONDENT

ALMOST 5,200 unemployed school teachers were seeking the launching in London of a campaign to have education services exempted from the Government's standstill on local authority spending.

The reaction of the National Union of Teachers was one of dismay especially since, as a NUT spokesman said, the Employment Department's figure would leave out of account many jobless teachers who had not registered as unemployed.

"This increases our fears of what may happen next year," the spokesman added.

The Department of Employ-

ment's announcement followed those included "worsening" of the teacher/pupil ratio, which at present is estimated at about one teacher to every 20.5 pupils in State schools in England and Wales, and in some authorities the substitution of textured vegetable protein for meat in some of each week's school dinners, or the serving of bread or rice in place of potatoes on all but two days of the week.

"If we fail to invest in our children's education now," declared Mr. Cyril Pyle, the council's chairman, "we are sabotaging not only each child's chances in the future, but also those of the country as a whole."

Rank has closed down or is in the process of disposing of a number of its cinemas.

This emerged yesterday after Brent Walker, the leisure group announced that it had concluded arrangements with Rank Leisure Services to acquire the operation of six Rank cinemas with immediate effect. The cinemas, which are being leased from Rank, will be run by Brent Walker's film division Focus. The acquisition gives Focus a total of 18 screens.

Neither company would disclose what the considerations for this deal was but a spokesman for Rank declared all the leases were for a period of five years.

The Brent Walker deal follows the disclosure last week that Rank was continuing at a slower rate in the current year.

## Rank to lease out part of cinema chain

By MICHAEL LAFFERTY

THE RANK Organisation is in the process of disposing of a number of its cinemas.

Apart from these sales and closures it is believed that Rank has a number of other cinemas which are being considered for disposal.

Rank now has some 265 cinemas. In his annual statement with Rank's 1974 accounts the chairman, Sir John Davis, noted that attendance had shown an improvement over the first time the decline had halted since 1956. He added that with the development of multi-auditoria, 34 new screens had been created while 11 cinemas had been closed and the modernisation programme was continuing at a slower rate in the current year.

## THE LEX COLUMN

# Querying Glaxo's growth status

Index fell 3.5 to 335.9

1974-75 profits totalled. Thus the rights issue for May that a maintained dividend would be "ample".

is looking distinctly

Dupont's profits forecast

implications of the £30m. rights issue.

By the second half, though new

products should become a positive

factor, and slightly further

ahead the projected moves

into the U.S. market could

add significant potential.

The trouble is the yield of 3.7 per

cent on 350p, and the pre-rights

per cent of 28p, do not leave

any room for patience.

## Magnet/Southerns

The agreed merger between Magnet Jolnery and Southerns Evans looks a natural—and it also raises intriguing thoughts about dividend controls. Magnet is to get just over 55 per cent of the equity in a new company, which is a shade more than its contribution to assets and profits. But its shares have always been rated more highly than Southerns', and last night they fell 8p to 130p, which is exactly where they should be under the merger terms with Southerns standing at 224p.

The fun is however, that the merged Magnet and Southerns is a new company, and as such is free from dividend controls for two years. Last year the two companies' payments were each covered six times or more: the new group is forecasting a dividend at roughly twice the rate of its two constituents. The prospective yield at current prices is 8.4 per cent, so this really may be a case where two plus two makes five in stock market terms.

Of course there is much more to it than that. Southerns has a substantial amount of jolnery work to go through Magnet's factories, and will add 100 depots to Magnet's existing 117. The new group will have a very strong balance sheet with over £32m. of net assets, cash of about £5m. and negligible debt. The combined market capitalisation of £29m. has definite attractions.

## Dupont

The slumping in U.K. steel consumption depressed GKN's forecasting sights last month: it now claims another victim. Six months profits from Dupont are down by 3.5m. to £1.47m. pre-tax, and the group "will do well" if the current half-year can match this performance: in

else fails.

The Federal Trade Commission's ruling on BOC's

is expected any day. If it is adverse, BOC will

case through the open

and it still claims a

string of willing buyers

else fails.

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## Weather

### U.K. TO-DAY

MOST areas cloudy. Rain at times. Brighter, showery weather spreading to W. later. Rather cold in Central and E. districts. Near-normal temps. likely in W.

N. England, S.E. Anglia, Midlands. Cloudy. Outbreaks of rain. Wind variable, light to S. moderate. Rather cold. Max. 12C (54F).

Channel Islands, S.W. England, Wales, Isle of Man, N. Ireland. Near normal. S.E. Anglia, Midlands. Cloudy. Outbreaks of rain. Wind variable, light to S. moderate. Rather cold. Max. 12C (54F).

London, S.E. Anglia, Midlands. Cloudy. Outbreaks of rain. Wind variable, light to S. moderate. Rather cold. Max. 12C (54F).

Rest of Scotland. Bright becoming cloudy with rain. Wind S.E. moderate to strong. Cold. Max. 10C (50F).

Outlook: Changeable with showers. Bright intervals. Temp. near normal.

**Lightning-up:** London 18.42, Manchester 18.48, Glasgow 18.53, Belfast 19.01.

**Temperature:** London 18.42, Manchester 18.48, Glasgow 18.53, Belfast 19.01.

**Humidity:** London 54, Manchester 55, Glasgow 56, Belfast 57.

**Wind:** London 2.5, Manchester 2.5, Glasgow 2.5, Belfast 2.5.

**Cloudiness:** London 54, Manchester 55, Glasgow 56, Belfast 57.

**Pressure:** London 1012.5, Manchester 1012.5, Glasgow 1012.5, Belfast 1012.5.

**Visibility:** London 10, Manchester 10, Glasgow 10, Belfast 10.

**Cloud types:** London 54, Manchester 55, Glasgow 56, Belfast 57.